## SWEDISH MATCH INVESTOR INFORMATION AND RESULTS

 Q1 2007
## Swedish Match - A global Group of companies

- Swedish Match is a worldwide manufacturer and distributor of smokeless tobacco, cigars, pipe tobacco, and lights.
- The Company distributes products throughout the world, with leading market positions for many of its products in several countries.
- Major markets include Scandinavia, the US, South Africa, Brazil, Russia, Continental Europe, and parts of Asia/Pacific.
- Improved profits for the Company over time have come from organic growth from snuff and cigars, from productivity improvements, as well as from acquired businesses.



## Swedish Match strategy

- Core organic growth initiatives
- Innovative organic growth platforms
- Pricing and mix
- Acquisitions and Divestitures

- Balance sheet efficiency
- Operating capital improvements
- Share buy-back program


## Largest markets in 2006

- Snuff/Snus: Number 1 in Scandinavia, number 3 in the US, and number 2 in South Africa
- Cigars: Number 2 in the world Number 1 in US premium
- Chewing tobacco: Number 1 in the US
- Matches: A leader in many markets
- Lighters: Cricket is one of the better known brands
- Pipe tobacco: One of the largest in the world

A company with worldwide sales, in more than 100 countries

- Top 15 market

Other major markets


## Percent by division

## Percent of sales in SEK



## January - March 2007

- Sales reached 2,663 MSEK $(2,951)$
$\neg$ A sharp increase in the excise tax for snus effective January 1, 2007, resulted in exceptionally low deliveries of snus to the Swedish market during the first quarter
$\neg$ Net currency translation negative impact 161 MSEK on sales in Q1

ᄀ In local currency and excluding divested businesses, sales declined by 3 percent

- Operating profit amounted to 534 MSEK (733)
- Profit before income tax reached 468 MSEK (697)
- Profit for the period amounted to 332 MSEK (488)
- EPS down 24\% to 1.23 SEK (1.62)


## Highlights January - March 2007

Swedish snus tax increase, currencies hurt sales and profits

- Exceptionally low deliveries of snus to the Swedish market especially in the beginning of the first quarter
- Sales down 3\% excluding divested businesses in local currencies
- Snuff sales down 16\%, continued growth in the US
- Operating margin 20.0\% vs 24.8\% year ago
- Operating profit down 27\% (534 vs 733*)
- Currency translation negative effect on operating profit of 44 MSEK

Sales \& Operating margin*


- Tax rate 29\%

|  | Q1-07 | Q1-06 | \% <br> chg | 12 mos end. <br> Mar 31, 2007 | Full year <br> 2006 | chg <br> MSEK |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 2,663 | 2,951 | -10 | 12,622 | 12,911 | -2 |
| Operating profit | 534 | 733 | -27 | 3,086 | 3,285 | -6 |
| Profit before income tax | 468 | 697 | -33 | 2,944 | 3,173 | -7 |
| Profit for the period | 332 | 488 | -32 | 2,179 | 2,335 | -7 |

[^0]
## Group sales split January - March 2007

## Percentage split by product area, SEK



## Snuff

- The only company with significant international snuff operations
- Leading position in Sweden and Norway
- Well positioned in the value price segments in the US
- Second largest position in South Africa
- Production in Sweden, US and in South Africa


## Snuff

## Sweden destocking following Q4 hoarding largely complete

- Q1 sales down 20\% in N. Europe vs Q1 2006, USD sales up 10\% in US
- Scandinavia snuff volumes down 21\%, with Sweden down 31\% and Norway/Duty Free up
- Kronan has 55\% of low priced segment in Sweden
- US snuff volumes up 13\%
- Longhorn continues its rapid growth, Timber Wolf volumes up as well
- Increased investment spending in US and Scandinavia
- Lower margins from reduced volumes, mix effects, and higher spending

| MSEK | Q1-07 | Q1-06 | \% <br> chg | 12 mos end. <br> Mar. 31, 2007 | Full year <br> 2006 | $\%$ <br> chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{6 6 2}$ | 785 | -16 | 3,240 | 3,363 | -4 |
| Operating profit | $\mathbf{2 3 1}$ | 383 | -40 | 1,462 | 1,614 | -9 |
| Operating margin, \% | $\mathbf{3 4 . 9}$ | 48.8 |  | 45.1 | 48.0 |  |

## Volume growth of snuff in the US

## US snuff market by segment

Million cans


Rebased market data using ACNielsen estimates

## US moist snuff market shares

## Volume share North America, YTD March 24



4 weeks ending March 24

Swedish Match: 10.3 UST: 60.8
Conwood: 27.4
Swisher: 1.5

## Swedish snus market shares

## Volume share Sweden, rolling 6 months to March 2007



2 months Feb/Mar
Swedish Match: 89.6
F\&L/HOP: 5.8 Gallaher: 2.9
All other: 1.7

## Swedish tax increase

- From January 1, 2007 weight based tax doubled ᄀ From 123 SEK/kg to 246 SEK/kg
- Swedish Match raised prices on most products, passing along the tax increase. Prices were raised by more than the tax increase for value priced products.
- Retail price of snus increased by 4-7 SEK per can for most 24 g pouch products, and by 7 - 10 SEK per can for 50 g loose products
- Destocking effect and moderate consumption declines in the first quarter
- Significant recovery towards the end of the quarter


## Cigars



- One of the world's largest producers and distributors of cigars and cigarillos. The cigars are marketed in more than 70 countries

The largest markets are North America and Western Europe where about threefourths of all cigars are sold

- Production in Belgium, Dominican Republic, Indonesia, Honduras and the US


## Cigars

## Sales and operating profit up in US and Europe in local currencies



- Q1 sales up 4\% in local currencies versus year ago
- Operating profit up 8\% in local currencies
- Q1 operating margin 22.3\%
- European shift toward smaller cigars continues

|  | Q1-07 | Q1-06 | \% <br> chg | Mar. 31, 2007 | Full year <br> 2006 | $\%$ <br> chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| SSEK | $\mathbf{7 3 5}$ | 759 | -3 | 3,383 | 3,407 | -1 |
| Sales | 164 | 163 | 0 | 771 | 770 | 0 |
| Operating profit | $\mathbf{2 2 . 3}$ | 21.5 |  | 22.8 | 22.6 |  |
| Operating margin, \% |  |  |  |  |  |  |

## Cigar sales

## 2007 March YTD sales split (SEK)



## Cigars

## North America, mass market YTD March 24



VALUE share (USD)


## Chewing tobacco

## Q1 sales down 2\% in USD for North American business



## Chewing tobacco

## Volume share North America, YTD March 24



4 weeks ending March 24

Swedish Match: 43.7
Conwood: 28.7
National: 16.9
Swisher: 10.5

## Pipe tobacco

- One of the world's largest producers of pipe tobacco
The largest markets for Swedish Match are in South Africa, North America and Europe
- Production in US and in South Africa



## Pipe tobacco and Accessories

## Volume declines in most markets



- Volume declines in most markets
- Pricing and cost control compensated volume declines
- Significant negative ZAR currency effect in Q1
- In local currencies, sales increased by 1\%

|  | Q1-07 | Q1-06 | \% <br> chg | 12 mos end. <br> Mar. 31, 2007 | Full year <br> 2006 | $\%$ <br> chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 205 | 238 | -14 | 866 | 899 | -4 |
| Operating profit | 56 | 76 | -27 | 245 | 265 | -8 |
| Operating margin, \% | 27.1 | 31.8 |  | 28.3 | 29.5 |  |

## Lights

- A market leader in many markets. The brands are mainly local and strong in their respective home countries.

Main markets are Europe and Latin America

- Production in Sweden, Brazil, the Netherlands, and the Philippines



## Lights



P \& L summary

| MSEK | Januar $2007$ | $\begin{array}{r} - \text { March } \\ 2006 \\ \hline \end{array}$ | Percent change | 12 mos end. Mar. 312007 | Full year | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 2,663 | 2,951 | -10 | 12,622 | 12,911 | -2 |
| Cost of sales | -1,368 | -1,456 |  | -6,586 | -6,674 |  |
| Gross profit | 1,295 | 1,495 | -13 | 6,036 | 6,237 | -3 |
| Sales and adm. expenses* | -762 | -763 |  | -2,962 | -2,963 |  |
| Share of profit in equity accounted investees | 0 | 1 |  | 11 | 11 |  |
| Operating profit | 534 | 733 | -27 | 3,086 | 3,285 | -6 |
| Financial income** | 36 | 32 |  | 244 | 239 |  |
| Financial expenses | -102 | -68 |  | -386 | -351 |  |
| Net finance cost | -66 | -36 |  | -142 | -112 |  |
| Income before tax | 468 | 697 | -33 | 2,944 | 3,173 | -7 |
| Income tax expense | -136 | -209 |  | -764 | -838 |  |
| Profit for the period | 332 | 488 | -32 | 2,179 | 2,335 | -7 |
| Attributable to: |  |  |  |  |  |  |
| Equity holders of the Parent | 332 | 488 |  | 2,179 | 2,335 |  |
| Minority interests | 0 | 0 |  | 1 | 1 |  |
| Profit for the period | 332 | 488 | -32 | 2,179 | 2,335 | -7 |
| EPS, basic, SEK | 1.23 | 1.62 |  | 7.80 | 8.13 |  |
| EPS, diluted, SEK | 1.22 | 1.61 |  | 7.77 | 8.10 |  |

[^1]
## Balance sheet

| MSEK | Mar 31, 2007 | Dec 31, 2006 |
| :--- | ---: | ---: |
| Intangible fixed assets | 3,462 | 3,469 |
| Property, plant and equipment | 2,266 | 2,221 |
| Financial fixed assets | 1,134 | 1,055 |
| Current operating assets | 5,791 | 5,827 |
| Current investments | 55 | 56 |
| Cash and cash equivalents | 2,641 | 3,042 |
| Total assets | $\mathbf{1 5 , 3 5 0}$ | $\mathbf{1 5 , 6 7 0}$ |
|  |  |  |
| Equity attributable to equity holders of the parent | 1,402 | 2,037 |
| Minority interests | 3 | 3 |
| Total equity | 1,405 | 2,041 |
| Non-current provisions | 1,253 | 1,192 |
| Non-current loans | 8,218 | $\mathbf{7 , 8 1 5}$ |
| Other non-current liabilities | 677 | 657 |
| Current provisions | 49 | 61 |
| Current loans | 744 | 409 |
| Other current liabilities | 3,003 | 3,495 |
| Total equity and liabilities | $\mathbf{1 5 , 3 5 0}$ | $\mathbf{1 5 , 6 7 0}$ |
|  |  |  |
| Operating capital | 8,486 | 8,059 |
| Net debt | 6,800 | 5,658 |

## Cash flow in summary

| MSEK | January - March |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Cash flow from operating activities before changes in working capital | 400 | -170 |
| Cash flow from changes in working capital | -365 | -487 |
| Net cash from operating activities | 34 | -657 |
| Acquisition of property, plant and equipment* | -124 | -60 |
| Proceeds from sale of property, plant and equipment | 16 | 75 |
| Acquisition of intangible assets | -34 | -257 |
| Proceeds from sale of subsidiaries, net of cash disposed of |  | 30 |
| Changes in financial receivables etc. | 47 | -29 |
| Changes in current investments | 1 | 29 |
| Net cash used in investing activities | -94 | -212 |
| Changes in loans | 740 | 1,433 |
| Repurchase of own shares | -1,243 | -881 |
| Sales of treasury shares | 122 | 19 |
| Other | 14 | -4 |
| Net cash used in financing activities | -367 | 566 |
| Net decrease in cash and cash equivalents | -427 | -303 |
| Cash and cash equivalents at the beginning of the period | 3,042 | 3,325 |
| Effect of exchange rate fluctuations on cash and cash equivalents | 26 | -18 |
| Cash and cash equivalents at the end of the period** | 2,641 | 3,004 |

* Includes investments held for sale and biological assets
** Cash and cash equivalents include other current investments with a maturity of less than 90 days from acquisition


## Key data

|  | January - March |  |
| :--- | ---: | ---: | ---: |
| MSEK | 2007 | 2006 |
| Operating margin, \%** | 20.0 | 24.8 |
| EBITDA, MSEK** | 642 | 843 |
| EBITA, MSEK** | 566 | 764 |
| EBITA interest cover | 8.4 | 21.6 |
| Net debt/EBITA | 2.2 | $0.8^{*}$ |
|  |  |  |
|  |  |  |
| Share data** | 1.23 |  |
| Earnings per share, basic, SEK | 1.22 | 1.62 |
| Earnings per share, diluted, SEK | 270.2 | 1.61 |
| Average numbers of shares outstanding (Mio) | 265.8 |  |
| Shares outstanding, end of period (Mio) |  | 200.7 |

* Not restated for 2006
** Please refer to notes in the January-March 2007 interim report


## Shareholders

## Largest shareholders*:

Wellington Management
Swedbank Robur fonder
SHB/SPP fonder
Tredje AP-fonden
SHB
SEB fonder
Andra AP-fonden
SEB
Swedbank
Govt of Singapore Inv Corp

57,451 shareholders

| $9.4 \%$ |
| :--- |
| $3.0 \%$ |
| $1.5 \%$ |
| $0.9 \%$ |
| $0.9 \%$ |
| $0.9 \%$ |
| $0.8 \%$ |
| $0.7 \%$ |
| $0.7 \%$ |
| $0.7 \%$ |
| $19.5 \%$ |

March 31, 2007


## Swedish Match compared with index

## Total Shareholder Return, 2007

Index includes: UST, Altadis, Imperial, Gallaher, BAT


Total shareholder return assumes dividends and redemptions are reinvested (taxes, commissions, etc. are not considered)

## Increasing international interest in snus

## THE WALL STREET JOURNAL.


the american council on science and health presents


HELPING SMOKERS QUTF.


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## FT .com

## Tobacco ruling reopens debate on smokeless products


Big Tobacco had more bad press this week ater a US tederal jubge ruled deople who smoked Tightr digaretes in the belef they
were safer than higher- -ara alematives could proceed with a nationwide class acion.

The message was clear smokers are geting more nicotine than in the past and may need additional help in tying to treak their owerful nicotine adaction.

Worldwide an estimated 5 m people die every year from tobacco-related diseases, and health officials predict the annual death





 The mosell envisision for niccotne use is much Ixe that tor caffeine use: ifs an additive drug, butr right now the difference is the
 of smoking.
 cent in 20404 . By contrast,
other European countres.



 In the US, the Centers for Diseass Control and Prevention take the postion that there is no safe tobacco product. And in the
European Union, snu is
is banned, excopt in Sweden.

## The Swedish Experience

- In Sweden, total tobacco consumption is similar to other European countries due to the combined prevalence of smoking and snus
- However, Sweden is the only country in Europe to have met the World Health Organization's (WHO) objective of reducing the percentage of adult smokers to less than 20\% (Swedish males 14\%)
- Swedish males have favored Swedish snus over smoking and they have amongst the lowest prevalence of tobacco related diseases in the Western world; this is referred to as the Swedish experience
- The Swedish experience serves as a useful example to other countries who wish to reduce the incidence of tobacco smoking and related health issues since Sweden has:

ᄀ Europe's highest per capita consumption of smokeless tobacco
ᄀ Lowest cigarette consumption in Europe
$\neg$ Lowest lung cancer mortality rate in Europe
$\neg$ Lowest percentage of smoking-related deaths among developed countries
$\neg$ Among the lowest oral cancer mortality rate in Europe

## The Swedish Experience

## Reduced number of tobacco related diseases



Sources: Cancer; WHO/IARC GLOBOCAN 2002. Tobacco use, latest available official figures.
(1) Incidence (new cases) per 100000 inhabitants. ASR, age standardised rates, based on world standard population (W).

## Sales of snus and cigarettes in Sweden 1916-2005




[^0]:    *Q1 2006 operating profit included 17 MSEK related to recovery of excise taxes for snuff

[^1]:    * Including pension curtailment gain of 148 MSEK in Q2 2006
    ** Including a gain on sale of securities in Q4 2006

