## SWEDISH MATCH

## INVESTOR KIT

FULL YEAR 2010

## New structure from October 1, 2010

From October 1, 2010, reported product areas, sales and operating profit reflect the new structure following the transaction with STG.


## Swedish Match－new reporting segments

## Snus and snuff

－Swedish snus in Scandinavia and US
－US moist snuff
－Income from SMPM International

## Other tobacco products（OTP）

－US mass market cigars
－Chewing tobacco

## Lights

－Lighters
－Matches
－Fire related products

## Other operations


－Distribution
－Central costs

## Comparable sales and operating profit

## Comparable sales and operating profit by product area

## Full year

Sales*, SEK


Operating profit ${ }^{* *}$, SEK


Q4 2010
Sales*, SEK Operating profit**, SEK


- Snus and snuff
- Other tobacco products
- Lights
- Other operations
* Excluding businesses transferred to STG.
** Excluding Other operations, businesses transferred to STG, share of net loss from STG (loss of 60 MSEK) and larger one time items.


## Sales by currency block*

## Percent of sales, MSEK

## Full year

Q4 2010


* Comparable sales from continuing operations, excluding businesses transferred to STG.


## Group results＊－fourth quarter 2010

－Comparable sales amounted to 2，801 MSEK $(2,620)$
ᄀ In local currency，sales increased by 9 percent
－Comparable operating profit amounted to 836 MSEK（740）
$\neg$ Operating profit increased by 15 percent in local currencies
$\neg$ Operating profit was 1,421 MSEK（850）including businesses transferred to STG，share of loss from STG，and larger one time items＊＊
－Profit before income tax amounted to 1，221 MSEK（739）
－Profit for the period amounted to 1，074 MSEK（595）
－EPS（basic）was 4．85 SEK（2．52）
－Net gain from pension settlement in Q4 was 59 MSEK
－Capital gain from transfer of businesses to STG was 585 MSEK（preliminary， pending final transaction adjustments）
＊Unless explicitly stated otherwise，figures are from continuing operations，excluding businesses transferred to STG．
＊＊Larger one time items include a gain from pension settlements，capital gains from businesses transferred to STG，and reversals of amortizations and depreciations relating to assets held for sale．

## Group results* - full year 2010

- Comparable sales amounted to 11,222 MSEK $(10,678)$

ᄀ In local currency, sales increased by 7 percent
$\neg$ Sales including businesses transferred to STG amounted to 13,606 MSEK $(14,204)$

- Comparable operating profit amounted to 3,158 MSEK $(2,900)$
$\neg$ Operating profit increased by 12 percent in local currencies
$\neg$ Operating profit was 4,169 MSEK $(3,417)$ including businesses transferred to STG, share of net loss from STG, and larger one time items**
- Profit before income tax amounted to 3,607 MSEK $(2,974)$
- Profit from continuing operations amounted to 2,958 MSEK $(2,361)$
- EPS (basic) was 13.12 SEK (9.67)
* Unless explicitly stated otherwise, figures are from continuing operations, excluding businesses transferred to STG.
** Larger one time items include a gain from pension settlements, capital gains from businesses transferred to STG, and reversals of amortizations and depreciations relating to assets held for sale.


## Conclusions from the fourth quarter - sales

- Sales* up 9\% in local currencies, up 7\% in SEK
- Scandinavian snus sales up 9\%, volumes up 1.3\%
- Volume growth in Sweden, Norway, more than offsetting declines in Travel Retail
- US snuff sales up 6\% in USD, on 1\% lower volume
- Volume declines due to phased timing of promotions
- US chewing tobacco sales up 4\% in USD, up 1\% in SEK
- US mass market cigar sales were up 49\% in local currencies
- US mass market cigar volumes up 69\% led by growth in smaller cigars
- Lights sales up 5\% in local currencies
* Comparable sales from continuing operations, excluding businesses transferred to STG.


## Conclusions from the fourth quarter - op. profit

- Operating profit* up 15\% in local currencies, up 13\% in SEK
- Snus/Snuff operating margin was $48.1 \%$, vs. $47.5 \%$ previous year
- List price increases in the US on May 25 (6.7\%), and in Sweden on June 7 (approximately 4\%)
- Increased marketing expenses for snus in the US
- Operating profit for Other tobacco products up 58\% in local currency, up $53 \%$ in SEK
- Cigar operating profit doubled in local currency with continued solid underlying performance for US mass market cigars
- Operating profit for chewing tobacco was also significantly higher in local currency
- Operating profit for Lights down 12\%, down 10\% in local currencies

[^0]
## Other items

- Tax rate for the Group was $18 \%$ for the full year
- Includes one time items as well as profit and loss impact from associated companies
- Underlying tax rate was $22 \%$
- Solid cash position and limited debt repayments during 2011
- Cash and cash equivalents are 3,275 MSEK vs. 2,530 MSEK as of December 31, 2009
- 542 MSEK of interest bearing debt to be paid in 2011
- Share repurchases during the fourth quarter amounted to 5.9 million shares
- YTD to December 31, 17.0 million shares repurchased, for 3,014 MSEK
- 20 million shares cancelled in May, total registered shares stand at 231.0 million


## Nielsen snus/moist snuff consumption data*

- SM total value market share Dec/Jan in Sweden was 88.0\%
- 88.0\% in Oct/Nov 2010 (88.7\% in Dec/Jan 2009/2010)
- SM total volume market share Dec/Jan in Sweden was $85.8 \%$
- 85.7\% in Oct/Nov 2010 (86.2\% in Dec/Jan 2009/2010)
- Low price segment is $\mathbf{2 5 . 3}$ \% in Dec/Jan of Swedish market
- 25.0\% in Oct/Nov 2010 (24.2\% in Dec/Jan 2009/2010)
- SM share Dec/Jan of low price segment in Sweden was 52.9\%
- 52.6\% in Oct/Nov 2010 (53.2\% in Dec/Jan 2009/2010)
- US snuff market up 9.8\% for the YTD ending Dec 25, 2010
- Nielsen 4 weeks consumption up 9.9\% through Jan 22, 2011
- SM consumption volume up 1.9\% YTD ending Dec 25, up $3.2 \% 4$ weeks to Jan 22, 2011
- Swedish Match market shares in the US
- YTD ending Dec 25 was 12.0\% vs. 12.9\% YTD 2009
- 4 weeks to Jan 22 SM share was 11.7\%, virtually unchanged since August 2010


## Other items

- FDA regulations with new labeling requirements and limitations on certain types of marketing, among other things, was in effect as from June 22. Swedish Match is in full compliance with all FDA regulations
- After the close of the period, on October 1, Swedish Match and Scandinavian Tobacco Group formed a new company, combining the tobacco businesses of STG with the cigar and pipe tobacco businesses of Swedish Match (excluding US mass market cigars and minority interest in Arnold André)


## Financial policy and financing needs

- Financial policy
- Dividend policy: 40-60\% of earnings per share
- 2009 dividend paid of 4.75 SEK per share, an increase of $16 \%$ from the 2008 level of 4.10 SEK/share
- Board proposes 2010 dividend of 5.50 SEK per share, an increase of $16 \%$
- Net debt not to exceed 3 times EBITA
- Financing and cash flow
- Cash flow from operating activities for year amounted to 2,616 MSEK $(2,911)$ with decline due primarily to higher taxes paid and higher net finance costs in 2010, and that businesses transferred to STG are included for nine months only in 2010
- Net finance cost increased to 562 MSEK (443), including 77 MSEK which is an effect of the total realized value of discounted interests from 171 MEUR of bonds repurchased, maturing in 2013
- 600 MSEK of interest bearing debt remained in 2010, paid in October
- Net debt/EBITA* was 2.4
* Excluding businesses transferred to STG, share of net loss from STG, and larger one time items.


## Maturity profile of interest bearing liabilities*

## As of December 31, 2010



* Includes Swedish (SEK) and Global (EUR) MTN programs.


## Snus and snuff

- Leading position in Scandinavia
- The third largest producer of moist snuff in the US
- Production in Sweden and the US
- Joint venture with Philip Morris International for markets outside Scandinavia and US



## Snus and snuff

## Sales, profits and volumes up. US invests in brands

- Scandinavia snus sales up 9\% in Q4
- Scandinavian volumes up 1.3\% in Q4
- Q4 volumes up in Sweden, Norway, down in Travel Retail
- US sales up 6\% in USD on 1\% lower volumes in Q4
- Swedish Match consumption volume up 1.9\% YTD Dec 25, and $3.2 \%$ for four weeks to Jan 22 (Nielsen)
- Q4 margins above year earlier levels
- Higher margins in Scandinavia on stronger volume and price/mix effects
- Lower US margins, with investment behind General snus
- Price increases in the US (May 25, 6.7\%) and Sweden
 (June 7, approximately 4\% list)

| MSEK | Q4-2010 | Q4-2009 | chg | Full year | Full year | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 1,178 | 1,101 | 7 | 2010 | 2009 | 4,522 |
| chera | 4,250 | 6 |  |  |  |  |
| Operating profit | 567 | 523 | 8 | 2,080 | 1,916 | 9 |
| Operating margin, \% | 48.1 | 47.5 |  | 46.0 | 45.1 |  |

## Swedish snus market shares

Volume share in Sweden, rolling 6 months through January 2011


## Volume growth of moist snuff in the US

## US snuff market by segment



- Price value - Premium

Market size estimated by Swedish Match using Nielsen estimates as well as industry data and estimates. Note that the value segment includes competitive "premium brand" line extensions launched at price value level.

## US moist snuff market shares

## Volume share US, YTD Dec 25



Source: Nielsen. Totals may not add to $100 \%$ due to rounding.

## General snus

## General snus in the US

- General snus now in approximately 1,200 stores in the US
- Available in Original, Wintergreen, and Mint
- Good sell-through/rotation in stores
- Distribution expansion continues


## SMPM International (the 50/50 joint venture)

- Test launch of General in Taiwan started in September 2010
- Available in Original and Mint
- Test launch of General in Canada started in December 2010
- Available in Original, Mint, and Smooth



## Other tobacco products

US mass market cigars and chewing tobacco

## US mass market cigars

- Swedish Match is a major player in the US mass market cigar market
- Production takes place in Santiago, Dominican Republic and Dothan, Alabama


## Chewing tobacco

- Nearly all chewing tobacco sales are in the US. Swedish Match is the largest producer and production takes place in Owensboro, Kentucky
- The market typically declines by 5-10\% per year in volume, down 10.7\% YTD to Dec 25, 2010 (Nielsen)



## Other tobacco products

Full year sales up $11 \%$ in local currency vs. previous year

- Sales and operating profit growth driven by increased volume of US mass market cigars
- In local currency, Q4 sales up 26\%, while operating profit up 58\%
- Mass market cigar volumes up 69\% in Q4 and 35\% YTD
- Chewing tobacco sales up 4\% in Q4 in local currency, operating profit was also higher
- Full year chewing tobacco sales flat vs. year ago in local currency, while operating profit was
 up $2 \%$, supported by co-pack volumes

| MSEK | Q4-2010 | Q4-2009 | chg | Full year | Full year | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 557 | 456 | 22 | 2010 | 2009 | 2,440 |
| 2,337 | 4 |  |  |  |  |  |
| Operating profit | 208 | 136 | 53 | 942 | 804 | 17 |
| Operating margin, \% | 37.4 | 29.9 |  | 38.6 | 34.4 |  |
|  |  |  |  |  |  |  |

## Other tobacco products

## US mass market cigars

- US mass market sales and volumes show strong growth
- Q4 sales increased 49\% in local currency compared to previous year Q4 shipment volumes up 69\%. Operating profit up significantly
- Continued success for FoilFresh ${ }^{\text {TM }}$ cigars and successful introduction of new line of White Owl Sweets
- Restructuring charge of 45 MSEK in Q3 2009 affects operating profit comparisons for full year period


## Chewing tobacco

- Continued market decline
- 2010 category down 10.7\% (Nielsen YTD Dec 25)
- Swedish Match brands down 9.5\% according to Nielsen
- Q4 shipment volume declines modest, in part due to
 yearend buying from some accounts
- Price increase of 5\% in November/December 2010


## Lights

Full year sales up 2\%, operating profit down 11\%

- Swedish Match is market leader in many markets. The brands are mostly local and hold a strong position in their respective markets
- Main markets are Australia, Europe, Latin America and Russia
- Production in Brazil, Bulgaria, the Netherlands, the Philippines and Sweden
- In local currencies, operating profit was down 10\% in Q4
- Stronger lighter profits, with matches profit down on lower volumes and higher production costs


| MSEK | Q4-2010 | Q4-2009 | chg | Full year | Full year | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 379 | 373 | 2 | 1,429 | 1,403 | 2 |
| Operating profit | 87 | 100 | -12 | 279 | 312 | -11 |
| Operating margin, \% | 23.0 | 26.6 |  | 19.5 | 22.2 |  |

## Swedish Match and STG has formed a new company

## 故 <br> Swedish Match

On October 1, 2010, Swedish Match and Scandinavian Tobacco Group (STG) formed a new company combining all of the tobacco businesses of STG with the premium and machine made cigar businesses of Swedish Match (except US mass market cigars and holding in Arnold André). Swedish Match owns 49 percent of the new STG.

## The new Scandinavian Tobacco Group (STG)

A leading, global company - with focus on cigars

- Swedish Match share of STG net loss after interests and tax amounted to 60 MSEK in Q4
- Swedish Match share of net loss includes restructuring, other transaction costs, and IFRS adjustments of 175 MSEK pretax
- Q4 total STG operating profit excluding extraordinary items amounted to 206 MSEK
- Sales increased modestly for machine made cigars and smoking tobacco, while sales declined for premium cigars


## Group strategy



- Position the Company as the global smokefree leader
- Leverage our unique heritage, technological lead, talented organization and brand portfolio globally
- More aggressively pursue growth opportunities on a global basis
- Be the preferred choice by consumers
- Be the most valued partner to the trade
- Remain the industry authority for regulators and opinion makers
- Leverage strong platforms to maximize long term profitability in Other tobacco products
- Drive profitable growth in US mass market cigars through consumer driven innovation and strong sales execution
- Capitalize on leading position in the chewing tobacco category and continuously drive productivity improvements
- Continue to focus on operational excellence and profitability in Lights
- Strong market positions
- Efficient supply chain
- Realize the potential of STG through active ownership
- Decisively pursue synergy opportunities
- Leverage brand portfolio and scale to drive profitable growth


## Comparable sales

Excluding businesses transferred to STG (MSEK) CAGR 07-10

Other operations
$\square$ Lights
Other tobacco products
Snus and Snuff
-1\%


* Adjusted due to hoarding in 2006.


## Comparable operating profit

Excluding businesses transferred to STG (MSEK) CAGR 07-10


Other operations
Lights
Other tobacco products
Snus and Snuff


* Adjusted due to hoarding in 2006.


## P \＆L summary

## Continuing operations

| MSEK | Q4－2010 | Q4－2009 | chg | Full year 2010 | Full year 2009 | chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 2，801 | 3，545 | －21 | 13，606 | 14，204 | －4 |
| Cost of goods sold | －1，338 | －1，835 |  | －6，662 | －7，114 |  |
| Gross profit | 1，463 | 1，710 | －14 | 6，944 | 7，089 | －2 |
| Selling and administrative expenses | －621 | －860 |  | －3，356 | －3，681 |  |
| Share of profit／loss in equity accounted investees | －65 | 0 |  | －62 |  |  |
| Net gain from pension settlements | 59 | － |  | 59 |  |  |
| Capital gain from transfer of businesses to STG | 585 | － |  | 585 |  |  |
| Operating profit | 1，421 | 850 | 67 | 4，169 | 3，417 | 22 |
| Finance income | 8 | 10 |  | 27 | 86 |  |
| Finance costs | －207 | －121 |  | －590 | －529 |  |
| Net finance cost | －199 | －111 |  | －562 | －443 |  |
| Profit before income tax | 1，221 | 739 | 65 | 3，607 | 2，974 | 21 |
| Income tax expense | －148 | －143 |  | －649 | －613 |  |
| Profit for the period | 1，074 | 595 | 80 | 2，958 | 2，361 | 25 |
| EPS，basic，SEK | 4.85 | 2.52 |  | 13.12 | 9.67 |  |
| EPS，diluted，SEK | 4.83 | 2.51 |  | 13.09 | 9.66 |  |

## Balance sheet in summary

| MSEK | December 31, 2010 | December 31, 2009 |
| :---: | :---: | :---: |
| Intangible assets | 1,027 | 3,792 |
| Property, plant and equipment | 2,097 | 2,525 |
| Other non-current financial receivables* | 5,453 | 2,193 |
| Current operating assets | 2,886 | 5,287 |
| Other current investments and current financial assets* | 1 | 10 |
| Cash and cash equivalents | 3,275 | 2,530 |
| Total assets | 14,739 | 16,337 |
| Equity attributable to equity holders of the Parent | -484 | 899 |
| Non-controlling interests | 2 | 4 |
| Total equity | -482 | 903 |
| Non-current provisions | 1,050 | 1,301 |
| Non-current loans | 9,209 | 8,252 |
| Other non-current financial liabilities* | 1,478 | 1,440 |
| Current provisions | 98 | 125 |
| Current loans | 525 | 1,002 |
| Other current liabilities* | 2,861 | 3,313 |
| Total equity and liabilities | 14,739 | 16,337 |

[^1]
## Cash flow in summary

| MSEK | FY 2010 | FY 2009 |
| :---: | :---: | :---: |
| Cash flow from operating activities before changes in working capital | 2,576 | 2,978 |
| Cash flow from changes in working capital | 40 | -67 |
| Net cash from operating activities | 2,616 | 2,911 |
| Purchase of property, plant and equipment | -311 | -471 |
| Proceeds from sale of property, plant and equipment | 6 | 3 |
| Purchase of intangible assets | -51 | -16 |
| Net proceeds from businesses transferred to STG | 1,439 |  |
| Acquisition of subsidiaries, net of cash acquired* |  | -39 |
| Investments in associated companies and joint ventures* | -123 | -23 |
| Proceeds from sale of subsidiaries, net of cash disposed of* |  | 1,577 |
| Changes in financial receivables etc. | -1 | 12 |
| Net cash used in investing activities | 959 | 1,043 |
| Changes in loans | 1,281 | -1,020 |
| Dividends paid to equity holders of the Parent | -1,089 | -1,024 |
| Repurchase of own shares | -3,014 | -2,598 |
| Stock options exercised | 53 | 51 |
| Other | 122 | -115 |
| Net cash used in financing activities | -2,646 | -4,707 |
| Net increase/decrease in cash and cash equivalents | 928 | -753 |
| Total net increase/decrease in cash and cash equivalents | 928 | -591 |
| Cash and cash equivalents at the beginning of the period | 2,530 | 3,178 |
| Effect of exchange rate fluctuations on cash and cash equivalents | -183 | -58 |
| Cash and cash equivalents at the end of the period | 3,275 | 2,530 |

* For full detail, please refer to notes in the full year 2010 report.


## Key data

## Continuing operations，unless stated otherwise

Operating margin，\％＊
Operating capital，MSEK＊
Return on operating capital，\％＊
EBITDA，MSEK＊
EBITA，MSEK＊
Net debt，MSEK＊
Net debt／EBITA＊
Investments in property，plant and equipment，MSEK＊
EBITA interest cover＊
Cont．op，excl．businesses transferred to STG and share of net loss in STG EBITA，MSEK＊
Net debt／EBITA＊

## Share data

Earnings per share，basic，SEK
From continuing operations
Including discontinued operations
Earnings per share，diluted，SEK
From continuing operations
Including discontinued operations
Average number of shares outstanding，basic（Mio）
Shares outstanding，end of period（Mio）

| FY 2010 | FY 2009 |
| ---: | ---: |
| 25.2 | 24.1 |
| 7,099 | 8,494 |
| 44.0 | 39.4 |
| 3,813 | 3,885 |
| 3,527 | 3,535 |
| 7,650 | 7,188 |
| 2.2 | 2.0 |
| 311 | 471 |
| 7.0 | 8.4 |
|  |  |
| 3,209 | 2,951 |
| 2.4 | 2.4 |
|  |  |
|  |  |
| 13.12 | 9.67 |
| - | 12.88 |
| 13.09 | 9.66 |
| - | 12.87 |
| 225.3 | 244.3 |
| 214.8 | 231.3 |

＊For full detail，please refer to notes in the full year 2010 report．

## Largest shareholders*

As per December 31, 2010

## Largest shareholders

Parvus Asset Management 6.6\%
Morgan Stanley Investment Management
6.1\%

Swedbank Robur Funds 3.1\%
AMF Insurance \& Funds 2.4\%
SEB Funds 1.5\%
Didner \& Gerge Mutual Funds 1.5\%
SHB Funds 1.4\%
Standard Life Investment Fund
Second Swedish National Pension Fund
1.4\%

Fourth Swedish National Pension Fund
1.3\%

53,238 shareholders

$0.9 \%$
$26.2 \%$

Source: Euroclear, official registry and SIS Ägaranalys.

* Percent split of share capital held, excluding Swedish Match shares held in treasury.


## Snus vs．cigarettes in Sweden

## Sale of snus and cigarettes in Sweden

Cigarettes
Snus
［Million pieces］



1999：Swedish Match sells off the cigarettes

2002：The cancer warning is abolished monopoly is abolished

Mid 1960＇s： Health alarm on cigarettes

## Snus

1992：EU snus ban 2002：First snus
competitor； Gustavus


Source：Swedish Match


[^0]:    * Comparable operating profit. Excludes businesses transferred to STG, share of net loss from STG, and larger one time items.

[^1]:    * For full detail, please refer to notes in the full year 2010 report.

