## SWEDISH MATCH INVESTOR INFORMATION AND RESULTS Q3 2007



## Swedish Match - A global Group of brands

- Swedish Match is a worldwide manufacturer and distributor of smokeless tobacco, cigars, pipe tobacco, and lights
- The Company distributes products throughout the world, with leading market positions for many of its products in several countries
- Major markets include Scandinavia, the US, South Africa, Brazil, Russia, and Continental Europe
- Improved profits for the Company over time have come from organic growth from snuff and cigars, from productivity improvements, as well as from acquired businesses



## Swedish Match strategy

- Core organic growth initiatives
- Innovative organic growth platforms
- Pricing and mix
- Acquisitions and Divestitures

- Balance sheet efficiency
- Operating capital improvements
- Share buy-back program


## Largest markets in 2006

- Snuff/Snus: Number 1 in Scandinavia, number 3 in the US, and number 2 in South Africa
- Cigars: Number 2 in the world Number 1 in US premium
- Chewing tobacco: Number 1 in the US
- Matches: A leader in many markets
- Lighters: Cricket is one of the better known brands
- Pipe tobacco: One of the largest in the world

A company with worldwide sales, in more than 100 countries

Top 10 market
$\square$ Top 15 market
Other major markets


## Sales by Geographic Division

## Percent of sales (SEK)



## Group sales split January - September 2007

## Percentage split by product area, SEK



## Conclusions from the third quarter

## Results

- Continued recovery of Group operating profit

ᄀ Q3 reached 759 MSEK, (642 MSEK in Q2, 534 MSEK in Q1)

- Negative impact on sales and results from a continued weak USD
$\neg$ Operating profit in Q3 down 3\% in local currencies versus prior year
- Snus shipment volumes in Scandinavia have continued to recover
$\neg$ down less than 1\% in Q3 versus prior year
- Overall snuff sales up 10\% in local currencies on strong US growth
- Spending for growth initiatives (primarily snuff and snus) continues to be higher than last year
- Operating margin for snus/snuff reached $45 \%$
- Negative mix and weak volume development brought down operating margin for cigars
- Results for the lights product line is exceeding expectations


## Conclusions from the third quarter

## Markets (snuff and snus)

- Snuff volumes in the US increased by 34\% in Q3
$\neg$ Red Man accounted for 6 percentage points of this increase
$\neg$ Red Man was rolled out in 8 states, late August/early September
- SM market shares* in the US continue to grow
$\neg 4$ weeks ending October 6 at $11.8 \%$, and YTD share at $10.9 \%$ (9.9\%)
- Longhorn is the fastest growing brand, +52\% YTD*
- SM total market share in Sweden was 89.8\% in Aug/Sept,

ᄀ a slight decline compared to June/July (90.1\%)

- SM share of premium snus in Sweden is still stable at 97.5\%
- Low price remains relatively stable at around $20 \%$ of total Swedish market, with SM share of 59.3\%


## Conclusions from the third quarter

## Real estate

- Office building transaction closed on October 1

ᄀ 995 MSEK paid in cash

- Adjacent land and building rights sold
$\neg$ Total price a function of actual square meters, included in detailed building to be approved by the city
Acquisitions/Investments
- Cigars International acquisition was completed as planned September 1
- Bogaert integration is going according to plan
- Continue to pursue complementary acquisitions


## Revised Financial Policies

- Dividend policy: $40-60 \%$ of earnings per share
- Net debt not to exceed 3 times EBITA


## Other issues

- Increased media attention on snus lately with articles in New York Times and International Herald Tribune, among others
- SM website has been ranked the No. 1 corporate website among all Swedish listed companies


## Group results January - September 2007

- Sales amounted to 9,024 MSEK $(9,454)$

ᄀ In local currency sales declined by 1 percent
ᄀ Net currency translation negative impact 342 MSEK
$\neg$ Sales negatively affected by reduced Scandinavian snuff volumes, especially in the first half of the year, due to trade destocking and reduced consumption

- Operating profit amounted to 1,935 MSEK (2,326 excluding pension curtailment gain of 148 MSEK)
$\neg$ Net currency translation negative impact of 96 MSEK
- Profit before income tax amounted to 1,686 MSEK $(2,319)$
- Net profit for the period amounted to $\mathbf{1 , 2 6 4} \operatorname{MSEK}(1,732)$
- EPS (diluted) was 4.77 SEK (5.92)


## Group results July - September 2007

- Sales amounted to 3,272 MSEK $(\mathbf{3 , 2 6 1 )}$
$\neg$ In local currency sales increased by 3 percent
$\neg$ Net currency translation negative impact of 75 MSEK
$\neg$ Sales for the group excluding Swedish Distribution increased by 5 percent in local currencies
- Operating profit amounted to 759 MSEK (808)

ᄀ In local currency operating profit declined by 3 percent
$\neg$ Net currency translation negative impact of 27 MSEK

- Profit before income tax amounted to 655 MSEK (741)
- Net profit for the period amounted to 491 MSEK (627)
- EPS (diluted) was 1.88 SEK (2.22)


## Snuff

- The only company with significant international snuff operations

- Leading position in Sweden and Norway
- Well positioned in the value price segments in the US
- Second largest position in South Africa
- Production in Sweden, US and in South Africa


## Snuff

## Scandinavian volumes during Q3 near year ago levels



- Sales up 7\% in N. Europe vs Q3 2006, USD sales up 24\% in US
- Launch of Red Man, Wolf Packs mint in the US
- US snuff volumes up 34\% with solid growth for Longhorn and Timber Wolf, and Red Man launch
- US snuff volumes up 28\% for Longhorn and Timber Wolf combined
- Kronan has 59\% of low priced segment in Sweden
- Lower margins from mix effects and higher marketing spending, including Red Man launch

|  | $\%$ <br> Q3-07 |  |  |  | Q3-06 | chg | $9 m-07$ | $9 m-06$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| MSEK | chg | Sep 30, 2007 | 2006 |  |  |  |  |  |
| Sales | 852 | 785 | 8 | 2,308 | 2,400 | -4 | 3,271 | 3,363 |
| Operating profit | 383 | 385 | -1 | 925 | 1,151 | -20 | 1,387 | 1,614 |
| Operating margin, \% | $\mathbf{4 5 . 0}$ | 49.1 |  | 40.1 | 48.0 |  | 42.4 | 48.0 |

## Volume growth of snuff in the US

## US snuff market by segment

Million cans


Swedish Match estimated market size, using, in part, ACNielsen estimates

## US moist snuff market shares

## Volume share North America, YTD October 6



4 weeks ending October 6

Swedish Match: 11.8 UST: 59.4
Conwood: 26.9
Swisher: 1.7

## Swedish snus market shares

## Volume share Sweden, rolling 12 months to September 2007



2 months August/September
Swedish Match: 89.8
F\&L/HOP: 6.0
Gallaher: 2.7
All other: 1.5

## Swedish tax increase

- From January 1, 2007 weight based tax doubled

ᄀ From 123 SEK/kg to 246 SEK/kg

- Effective January 1, 2007 Swedish Match raised prices and passed along the tax increase.
$\neg$ During the year, prices were raised and discounts were reduced to compensate for volume declines in the Swedish market
$\neg$ Retail prices increased by 4-7 SEK per can for 24 g pouch products, and by $7-10$ SEK per can for 50 g loose products
- Destocking effect and moderate consumption declines in the first half, most significantly in the first quarter 2007
- Strong recovery on volumes from the end of second quarter 2007
- From January 1, 2008 weight based tax is proposed to increase

ᄀ From 246 SEK/kg to 336 SEK/kg

## Cigars



- One of the world's largest producers and distributors of cigars and cigarillos. The cigars are marketed in more than 70 countries

The largest markets are North America and Western Europe where about threefourths of all cigars are sold

- Production in Belgium, Dominican Republic, Indonesia, Honduras and the US


## Cigars

## Cigars International Inc. acquired in September



- Includes the acquired Bogaert (3 months) and Cigars International (1 month), which contributed positively to the results
- US premium and mass market sales in Q3 were flat in USD, excluding Cigars International
- European cigar sales (excluding Bogaert acquisition) down due to reduced volume and mix effects
- Operating profit down due to mix effects and increased marketing spending and lower volumes in several European markets, as well as currency effects

|  | \% |  |  |  |  | \% | 12 mos end. Full year |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| MSEK | Q3-07 | Q3-06 | chg | $9 m-07$ | $9 m-06$ | chg | Sep 30, 2007 | 2006 |
| Sales | 902 | 903 | 0 | 2,483 | 2,550 | -3 | 3,340 | 3,407 |
| Operating profit | 185 | 231 | -20 | 542 | 602 | -10 | 710 | 770 |
| Operating margin, \% | 20.5 | 25.6 |  | 21.8 | 23.6 |  | 21.3 | 22.6 |

## Cigar sales

## 2007 September YTD sales split (SEK)



## Cigars

## North America, mass market YTD October 6



VALUE share (USD)


4 weeks ending
October 6
Swedish Match: 12.1

## Chewing tobacco

## US sales down 2\%, operating profit up 3\% YTD in local currency



- Improved pricing partially offset shipment volume declines, with USD sales down 2\% YTD
- Q3 US sales down 4\% in local currency
- Market shares stable at $45 \%$

| MSEK | Q3-07 | Q3-06 | $\begin{array}{r} \text { \% } \\ \text { chg } \end{array}$ | 9m-07 | 9m-06 | $\begin{gathered} \text { \% } \\ \text { chg } \end{gathered}$ | 12 mos end. Sep 30, 2007 | Full year 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 243 | 273 | -11 | 734 | 823 | -11 | 974 | 1,063 |
| Operating profit | 83 | 95 | -12 | 237 | 262 | -10 | 313 | 338 |
| Operating margin, \% | 34.3 | 34.7 |  | 32.2 | 31.8 |  | 32.1 | 31.8 |

## Chewing tobacco

## Volume share North America, YTD October 6



## 4 weeks ending

 October 6Swedish Match: 45.5
Conwood: 28.3
National: 17.0
Swisher: 9.0

## Pipe tobacco

- One of the world's largest producers of pipe tobacco
The largest markets for Swedish Match are in South Africa, North America and Europe
- Production in US and in South Africa


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## Pipe tobacco and Accessories

## Volume declines in most markets



- Sales and operating profit negatively affected by currency translation (ZAR)
- Volume declines in most markets
- YTD operating profit negatively impacted by 20 MSEK charge in Q2 from closure of Rustenburg, South Africa



## Lights

- A market leader in many markets. The brands are mainly local and strong in their respective home countries.

Main markets are Europe and Latin America

- Production in Sweden, Brazil, the Netherlands, and the Philippines



## Lights

## Stable sales and operating margin


－Solid Q3 for both sales and operating profit
－Sales in Q3 up 4\％
－Operating profit in Q3 up 5\％
－Operating margin continues to be strong

| MSE | Q3－07 | Q3－0 |  | 9m－07 | 6 | $\%$ | 12 mos end． Sep 30， 2007 | Full year 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 374 | 360 | 4 | 1，068 | 1，115 | －4 | 1，455 | 1，503 |
| Operating profit | 67 | 64 | 5 | 186 | 198 | －6 | 237 | 249 |
| Operating margin，\％ | 17.8 | 17.7 |  | 17.4 | 17.8 |  | 16.3 | 16.6 |


| MSEK | $\begin{array}{r} \text { January - S } \\ 2007 \\ \hline \end{array}$ | ptember 2006 | Percent change | 12 mos end. <br> Sep 30, 2007 | Full year 2006 | Percent change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 9,024 | 9,454 | -5 | 12,481 | 12,911 | -3 |
| Cost of sales | -4,698 | -4,797 |  | -6,576 | -6,674 |  |
| Gross profit | 4,326 | 4,657 | -7 | 5,906 | 6,237 | -5 |
| Sales and adm. expenses* | -2,393 | -2,191 |  | -3,164 | -2,963 |  |
| Share of profit in equity accounted investees | 3 | 8 |  | 5 | 11 |  |
| Operating profit | 1,935 | 2,474 | -22 | 2,747 | 3,285 | -16 |
| Financial income** | 109 | 90 |  | 257 | 239 |  |
| Financial expenses | -358 | -245 |  | -464 | -351 |  |
| Net finance cost | -250 | -155 |  | -207 | -112 |  |
| Income before tax | 1,686 | 2,319 | -27 | 2,540 | 3,173 | -20 |
| Income tax expense | -421 | -587 |  | -672 | -838 |  |
| Profit for the period | 1,264 | 1,732 | -27 | 1,867 | 2,335 | -20 |
| Attributable to: |  |  |  |  |  |  |
| Equity holders of the Parent | 1,264 | 1,732 |  | 1,867 | 2,335 |  |
| Minority interests | 1 | 1 |  | 1 | 1 |  |
| Profit for the period | 1,264 | 1,732 | -27 | 1,867 | 2,335 | -20 |
| EPS, basic, SEK | 4.78 | 5.94 |  | 7.00 | 8.13 |  |
| EPS, diluted, SEK | 4.77 | 5.92 |  | 6.97 | 8.10 |  |

[^0]
## Balance sheet

| MSEK | Sep $\mathbf{3 0 , 2 0 0 7}$ | Dec 31，2006 |
| :--- | ---: | ---: |
| Intangible fixed assets＊ | 4,593 | 3,469 |
| Property，plant and equipment | 2,361 | 2,221 |
| Financial fixed assets | 997 | 1,055 |
| Current operating assets＊ | 5,885 | 5,827 |
| Current investments | 5 | 56 |
| Cash and cash equivalents | 1,281 | 3,042 |
| Total assets | $\mathbf{1 5 , 1 2 1}$ | $\mathbf{1 5 , 6 7 0}$ |
| Equity attributable to equity holders of the parent |  |  |
| Minority interests | 281 | 2,037 |
| Total equity | 3 | 3 |
| Non－current provisions | 284 | 2,041 |
| Non－current loans | 1,431 | 1,192 |
| Other non－current liabilities | 8,216 | $\mathbf{7 , 8 1 5}$ |
| Current provisions | 611 | 657 |
| Current loans | 40 | 61 |
| Other current liabilities | 1,212 | 409 |
| Total equity and liabilities | 3,327 | $\mathbf{3 , 4 9 5}$ |
|  | $\mathbf{1 5 , 1 2 1}$ | $\mathbf{1 5 , 6 7 0}$ |
| Operating capital |  |  |
| Net debt | 9,553 | $\mathbf{8 , 0 5 9}$ |

[^1]
## Cash flow in summary

| MSEK | January - September |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Cash flow from operating activities before changes in working capital | 1,579 | 1,007 |
| Cash flow from changes in working capital | -185 | -543 |
| Net cash from operating activities | 1,394 | 464 |
| Acquisition of property, plant and equipment* | -422 | -189 |
| Proceeds from sale of property, plant and equipment | 29 | 92 |
| Acquisition of intangible assets | -67 | -270 |
| Acquisition of subsidiaries, net of cash acquired | -1,168 | -19 |
| Divestment of business operations | - | 31 |
| Changes in financial receivables etc. | 78 | -234 |
| Changes in current investments | 51 | -457 |
| Net cash used in investing activities | -1,500 | -1,045 |
| Changes in loans | 1,207 | 4,840 |
| Dividends | -664 | -627 |
| Repurchase of own shares, net | -2,152 | -3,580 |
| Other | -45 | -32 |
| Net cash used in financing activities | -1,653 | 601 |
| Net decrease in cash and cash equivalents | -1,759 | 21 |
| Cash and cash equivalents at the beginning of the period | 3,042 | 3,325 |
| Effect of exchange rate fluctuations on cash and cash equivalents | -3 | -137 |
| Cash and cash equivalents at the end of the period | 1,281 | 3,209 |

* Includes investments held for sale and biological assets


## Key data

| MSEK | January - September |  |
| :--- | ---: | ---: | ---: |
| $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |  |
| Operating margin, \%** | 21.4 | 24.6 |
| EBITDA, MSEK** | 2,268 | 2,661 |
| EBITA, MSEK** | 2,037 | 2,423 |
| EBITA interest cover | 8.6 | 16.4 |
| Net debt/EBITA* | 3.0 | 1.7 |
|  |  |  |
| Share data** |  |  |
| Earnings per share, basic, SEK | 4.78 |  |
| Earnings per share, diluted, SEK | 4.77 | 5.94 |
|  |  | 5.92 |
| Average numbers of shares outstanding (Mio) | 264.3 |  |
| Shares outstanding, end of period (Mio) | 257.9 | 291.3 |

* For the 12 month period ending September 2007 and for full year 2006
** Please refer to notes in the January-September 2007 interim report


## Largest shareholders

## As per September 30, 2007

## Largest shareholders*:

## 55,076 shareholders

| Parvus Asset Management | $10.2 \%$ |
| :--- | ---: |
| Wellington Management Company | $9.7 \%$ |
| Morgan Stanley Investment Mgmt | $5.5 \%$ |
| Swedbank Robur Fonder | $2.4 \%$ |
| SHB/SPP Fonder | $2.3 \%$ |
| SEB Fonder | $1.5 \%$ |
| Första AP-fonden | $1.1 \%$ |
| Fidelity Funds | $1.0 \%$ |
| Tredje AP-fonden | $0.9 \%$ |
| Govt of Singapore Inv Corp | $\mathbf{0 . 9} \%$ |

[^2]* Percent split of share capital held, excluding Swedish Match shares held in Treasury


## Swedish Match compared with index

## Total Shareholder Return, YTD 2007

Index includes: UST, Altadis, Imperial, Japan Tobacco + Gallaher, BAT


Total shareholder return assumes dividends and redemptions are reinvested (taxes, commissions, etc. are not considered)

## Increasing international interest in snus

## THE WALL STREET JOURNAL.

Should Snuff Be Used as a Tool To Quit Smoking?
Smokeless Tobaccoo Is Safer Than Cigareteses but Poses Its Oun Health Risks
The Lure of Swedish 'Snus'

| By Knvx Heumzr | There is also evidence that smoke- |  |
| :---: | :---: | :---: |
| four decades, Pam Ha | less tobacoo can be used as a tool for | ney from the |
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| her mother die of lung cancer - and oon- | less tobacco. | Califorria -without any help from smokeless tobacco - has lowered its |
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| eroped small pellet of | or | public-health initiatives. They |
| tobacco that dissolves like a cough drop. |  |  |
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| Ms. Harran,a 56 | decirining sales, |  |
| the University of Louissille School | tobacco as a | effective metho |
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| been warning people about | with the use of nicotine products such as | A National Cancer Inssitutefunded |
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| deb | that | tive Behaviors, |
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|  | of ehavoral heath at state Univer |  |
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the american council on science and health presents


HELPING SMOKERS QuIT: A ROLE FOR SMOKELLSSS TOBACCO:


## FT.com

Tobacco ruling reopens debate on smokeless products









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Heraldind

## The Swedish Experience

- In Sweden, total tobacco consumption is similar to other European countries due to the combined prevalence of smoking and snus
- However, Sweden is the only country in Europe to have met the World Health Organization's (WHO) objective of reducing the percentage of adult smokers to less than 20\% (Swedish males 14\%)
- Swedish males have favored Swedish snus over smoking and they have amongst the lowest prevalence of tobacco related diseases in the Western world; this is referred to as the Swedish experience
- The Swedish experience serves as a useful example to other countries who wish to reduce the incidence of tobacco smoking and related health issues since Sweden has:

ᄀ Europe's highest per capita consumption of smokeless tobacco
ᄀ Lowest cigarette consumption in Europe
$\neg$ Lowest lung cancer mortality rate in Europe
$\neg$ Lowest percentage of smoking-related deaths among developed countries
$\neg$ Among the lowest oral cancer mortality rate in Europe

## The Swedish Experience

## Reduced number of tobacco related diseases



Sources: Cancer; WHO/IARC GLOBOCAN 2002. Tobacco use, latest available official figures.
(1) Incidence (new cases) per 100000 inhabitants. ASR, age standardised rates, based on world standard population (W).

## Snus vs cigarettes in Sweden

## Sales of snus and cigarettes in Sweden 1916-2006



[^3]
[^0]:    * Including pension curtailment gain of 148 MSEK in Q2 2006
    ** Including a gain on sale of securities of 111 MSEK in Q4 2006

[^1]:    ＊Please refer to notes in the January－September 2007 interim report

[^2]:    Source: VPC (official registry) and SIS Ägaranalys, percent of share capital excluding Swedish Match shares held in Treasury

[^3]:    Source: Swedish Match

