# INVESTOR KIT 

JANUARY - SEPTEMBER 2010


## Group sales and operating profit－ 9 months

Sales by product area，SEK


■ Snus and snuff
$■$ Chewing tobacco
■ Cigars
Lights
－Other operations

Operating profit＊by product area，SEK
＊Excluding Other operations and reversal of depreciation and amortization relating to assets held for sale．

## Sales by currency block*

## Percent of sales, SEK

$$
\text { Q3 - } 2010
$$



■ North Europe

- North America
- Continental

Europe

- Other

$$
\text { FY - } 2009
$$



## Group results* - third quarter 2010

- Sales amounted to 3,823 MSEK $(3,606)$

ᄀ In local currency, sales increased by 7 percent

- Operating profit amounted to 1,049 MSEK (874)
$\neg$ Operating profit was 1,017 MSEK (874) including depreciation and amortization relating to assets held for sale
$\neg$ Operating profit increased by 17 percent in local currencies, including depreciation and amortization relating to assets held for sale
- Profit before income tax amounted to 921 MSEK (757)
- Profit for the period amounted to 729 MSEK (1,319**)
- EPS (basic) was 3.23 SEK (2.53)
* Unless explicitly stated otherwise, figures are from continuing operations.
** Includes profit from discontinued operations, net after tax.


## Conclusions from the third quarter - sales

- Sales* up 7\% in local currencies, up 6\% in SEK
- Scandinavian snus sales up 9\%, volumes up 1.8 percent
- Volume growth in Sweden, Norway, and Travel Retail
- US snuff sales up 6\% in USD, on $5 \%$ higher volume
- Chewing tobacco sales down 1\% in USD, down 2\% in SEK
- Cigar sales were up 10\% in local currencies, up 7\% in SEK
- US mass market cigar sales up $26 \%$ in local currencies, on significantly higher volumes
- US premium cigar sales up 6\% in local currency, on somewhat higher volume
- European cigar sales up 6\% in local currencies on slightly lower volumes
- Lights sales up 1\%
* From continuing operations (excludes South African operations).


## Conclusions from the third quarter - op. profit

- Operating profit* up 17\% in local currencies, up 16\% in SEK
- Snus/Snuff operating margin was $50.4 \%$, vs. $48.8 \%$ previous year
- List price increases in the US on May 25 (6.7\%), and in Sweden on June 7 (approximately 4\%)
- Operating profit for chewing tobacco up $1 \%$ in local currencies, up 5\% in SEK
- Cigar operating profit was up by $53 \%$ in local currencies, up $49 \%$ in SEK
- Excluding Q3 2009 restructuring charges, operating profit was up 24\% in local currencies
- Continued solid underlying performance for US mass market cigars
- Operating profit up in Europe
- Operating profit up for US premium cigars
- Operating profit for lights down 4\%
* From continuing operations, including amortizations and depreciations of assets held for sale.


## Conclusions from the third quarter - other items

- Tax rate for the Group was $21 \%$ for the first nine months, and $21 \%$ in the third quarter
- Nine month tax rate includes some smaller one time items
- Underlying tax rate was $22 \%$
- Solid cash position and limited debt repayments through 2010
- Cash and cash equivalents are 1,376* MSEK vs. 2,530 MSEK as of December 31, 2009
- 600 MSEK of interest bearing debt remained in 2010, paid in October
- Share repurchases during the third quarter amounted to 7.7 million shares for $\mathbf{1 , 3 2 3}$ MSEK
- YTD to September 30, 11.2 million shares repurchased
- 20 million shares cancelled in May, total registered shares stand at 231.0 million
* Includes cash and cash equivalents in assets held for sale.


## Nielsen snus/moist snuff consumption data*

- SM total value market share Aug/Sept in Sweden was 88.0\%
- 88.1\% in June/July 2010 (89.0\% in Aug/Sept 2009)
- SM total volume market share Aug/Sept in Sweden was 85.7\%
- $85.9 \%$ in June/July 2010 ( $86.7 \%$ in Aug/Sept 2009)
- Low price segment is $\mathbf{2 5 . 0 \%}$ in Aug/Sept of Swedish market
- 24.8\% in June/July 2010 (23.8\% in Aug/Sept 2009)
- SM share Aug/Sept of low price segment in Sweden was 52.6\%
- $53.3 \%$ in June/July 2010 ( $55.5 \%$ in Aug/Sept 2009)
- Swedish snus market down 0.6\% (rolling 6 months to Sept)
- US snuff market up 10.0\% for the YTD ending Oct 2, 2010
- SM consumption volume up 1.5\% YTD ending Oct 2
- Swedish Match market shares in the US
- YTD ending Oct 2 was $11.9 \%$, vs. $12.9 \%$ YTD 2009
- Longhorn share at $5.4 \%$ YTD vs. $5.0 \%$ YTD 2009; Timber Wolf share at $5.2 \%$ (6.1\%); Red Man share at $1.3 \%$ (1.8\%)

[^0]
## Other items

- FDA regulations with new labeling requirements and limitations on certain types of marketing, among other things, was in effect as from June 22. Swedish Match is in full compliance with all FDA regulations
- On July 14, the Second Circuit Court of Appeals reversed a US District Court ruling in a case with regard to the Cohiba brand, upholding General Cigar's rights to the brand in the US
- After the close of the period, on October 1, Swedish Match and Scandinavian Tobacco Group formed a new company, combining the tobacco businesses of STG with the cigar and pipe tobacco businesses of Swedish Match (excluding US mass market cigars and minority interest in Arnold André)


## Financial policy and financing needs

- Financial policy
- Dividend policy: 40-60\% of earnings per share
- 2009 dividend paid of 4.75 SEK per share, an increase of $16 \%$ from the 2008 level of 4.10 SEK/share
- Net debt not to exceed 3 times EBITA
- Financing and cash flow
- During the third quarter 1 billion SEK of bonds issued (2015) while 400 MSEK of 2012 bonds were repaid
- 8,775 MSEK of interest bearing debt (excluding retirement benefit obligations) as of September 30, 2010
- 600 MSEK of interest bearing debt remained in 2010, paid in October
- Net debt*/EBITA was 2.4
* Including net financial assets reported as assets and liabilities held for sale.


## Maturity profile of interest bearing liabilities＊

## As of September 30， 2010


＊Includes Swedish（SEK）and Global（EUR）MTN programs．
＊＊Paid in October．

## Smokefree: snus and snuff

- Leading position in Scandinavia
- The second largest producer in the growing value priced snuff segment in the US
- Production in Sweden and the US
- Joint venture with Philip Morris International for markets outside Scandinavia and US



## Snus and snuff

## Sales, profits, volume up, US invests in brands

- Scandinavia snus sales up 9\% in Q3
- Scandinavian volumes up 1.8\% in Q3
- Q3 volumes up in Sweden, Norway, Travel Retail
- US Sales up 6\% in USD on 5\% higher volumes in Q3
- Swedish Match consumption volume up 1.5\% YTD Oct 2 (Nielsen)
- Q3 margins above year earlier levels
- Higher margins in Scandinavia on stronger volume and price/mix effects
- Lower US margins on higher product costs, marketing
- General snus awareness activities in the US
- New Red Man FlavorFresh ${ }^{\text {TM }}$ Lid for longer lasting freshness launched end June
- Price increases in the US (May 25, 6.7\%) and Sweden (June 7, approx.4\% list)


| MSEK | Q3-2010 | Q3-2009 | chg | $9 m-2010$ | $9 m-2009$ | chg | Oct 2009 - | Full year |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{1 , 1 7 4}$ | 1,093 | 7 | 3,344 | 3,149 | 6 | 4,445 | 4,250 |
| Operating profit | 592 | 534 | 11 | 1,513 | 1,394 | 9 | 2,036 | 1,916 |
| Operating margin, \% | $\mathbf{5 0 . 4}$ | 48.8 |  | 45.2 | 44.3 |  | 45.8 | 45.1 |

## Swedish snus market shares

## Volume share in Sweden，rolling 6 months through Sept 2010



## Volume growth of moist snuff in the US

## US snuff market by segment



Market size estimated by Swedish Match using Nielsen estimates as well as industry data and estimates. Note that the value segment includes competitive "premium brand" line extensions launched at price value level.

## US moist snuff market shares

## Volume share US, YTD Oct 2



Source: Nielsen. Totals may not add to $100 \%$ due to rounding.

## New Red Man, with FlavorFresh™

- FlavorFresh ${ }^{\text {TM }}$ Lid means Red Man snuff stays fresh longer
- Addresses key consumer demand for freshness
- Unique lid, clear positioning
- Supported by marketing programs beginning in July



## General snus in the US

- General snus now in approximately 1000 stores in the US
- Available in Original, Wintergreen, and Mint
- Very good sell-through/rotation in stores
- Distribution expansion continues



## Smokefree: chewing tobacco

## YTD sales in the US flat in local currency

Nearly all chewing tobacco sales are in the US. Swedish Match is the largest producer and production takes place in Owensboro, KY

The market typically declines by 5-10\% per year in volume, down 10.9\% YTD 2010 (to October 2)


WARNING: THIS PRODUCT CAN CAUSE GUM DISEASE AND TOOTH LOSS

- Q3 US sales down 1\%, operating profit up 1\% in USD
- YTD operating profit includes 10 MSEK charge for closure of Piccanell production in Sweden in Q2
- $5 \%$ price increase from end of December 2009
- Market share is $45.6 \%$ (YTD to Oct 2) vs. 45.0\% YTD prior year

| MSEK | Q3-2010 | Q3-2009 | chg | $9 \mathrm{~m}-2010$ | 9m-2009 | chg | Oct 2009 - | Full year |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sep 2010 | 2009 |  |  |  |  |  |  |  |
| Sales | 275 | 280 | -2 | 814 | 878 | -7 | 1,047 | 1,112 |
| Operating profit | 113 | 107 | 5 | 296 | 335 | -12 | 372 | 411 |
| Operating margin, \% | $\mathbf{4 1 . 0}$ | 38.4 |  | 36.4 | 38.1 |  | 35.5 | 36.9 |

## Chewing tobacco

## Other points:

- Continued market decline
- 2010 category down 10.9\% (Nielsen YTD to October 2, 2010)
- Swedish Match brands down 9.8\% according to Nielsen
- Shipments to Florida and Texas down significantly (approx. 30\%) post state tax increases over the summer 2009, pulling market down
- Price increase of $5 \%$ end December 2009 (4\% increase net of FET increase in April '09)



## Cigars

Operating profit up 24\% in local currencies, excl prior year restructuring charge

- US mass market sales and volumes show strong growth
- Q3 sales up $26 \%$ in USD, on $43 \%$ higher volume. Operating profit up significantly
- YTD mass market sales up 16\% in USD, volumes up 26\%
- Restructuring charge of 45 MSEK in Q3 2009 affects operating profit comparisons
- US premium volumes up for Internet (Cigars International) and General Cigar in Q3
- Higher demand for smaller cigars
- Q3 premium cigar sales and operating profit up versus prior year
- YTD sales down 3\% in USD, operating profit and volumes also down
- European cigar sales and operating profit up in Q3 in local currencies
- Improved pricing and mix compensated for modest volume declines

| MSEK | Q3-2010 | Q3-2009 | chg | $9 m-2010$ | $9 m-2009$ | chg | Oct 2009 - | Full year |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{1 , 1 3 7}$ | 1,065 | 7 | 3,225 | 3,369 | -4 | 4,281 | 4,426 |
| Operating profit | $\mathbf{2 8 4}$ | 190 | 49 | 760 | 757 | - | 938 | 935 |
| Operating margin, \% | $\mathbf{2 4 . 9}$ | 17.9 |  | 23.6 | 22.5 |  | 21.9 | 21.1 |

## Cigars

## Sales split (SEK)



Source: Swedish Match estimates for Europe (excluding UK) and US premium cigars.

## Lights

Sales up 1\%, operating profit down 4\%

Swedish Match is market leader in many markets. The brands are mostly local and hold a strong position in their respective markets
Main markets are Australia, Europe, Latin America, and Russia
Production in Brazil, Bulgaria, the Netherlands, the Philippines, and Sweden

| MSEK | Q3-2010 | Q3-2009 | chg | 9m-2010 | 9m-2009 | chg | Oct 2009 - | Full year |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sep 2010 | 2009 |  |  |  |  |  |  |  |
| Sales | $\mathbf{3 9 1}$ | 388 | 1 | 1,168 | 1,152 | 1 | 1,591 | 1,574 |
| Operating profit | 59 | 62 | -4 | 190 | 187 | 2 | 282 | 279 |
| Operating margin, \% | $\mathbf{1 5 . 0}$ | 15.9 |  | 16.3 | 16.2 |  | 17.7 | 17.7 |

## Swedish Match and STG form a new company

## * * * <br> Swedish Match

- Swedish Match and Scandinavian Tobacco Group (STG) on October $1^{\text {st }}$ formed a new company combining all of the tobacco businesses of STG with the premium and machine made cigar businesses of Swedish Match (except US mass market cigars and holding in Arnold André)
- Swedish Match owns 49\% of the new STG
- Swedish Match has contributed all of its cigar business (with the exception of US mass market cigars and its 40 percent holding of Arnold André) as well as its remaining pipe tobacco and accessories businesses
- STG has contributed all of its tobacco business (cigars, pipe tobacco and fine cut tobacco)


## The new STG

## A leading, global company with focus on cigars

2009 sales ~MEUR 690*


Lighters \& matches 5\% Other Operations 1\%


2009 EBITDA ~ MEUR 140*
Fine-cut 9\% Lighters \& matches 1\%

SCANDINAVIAN TOBACCO GROUP
The new:

* Pro forma based on the Swedish Match and STG 2009 results



## Group strategy - updated to strengthen focus

- Position the Company as the global smokefree leader
- Leverage our unique heritage, technological lead, talented organization, and brand portfolio globally
- More aggressively pursue growth opportunities on a global basis
- Be the preferred choice by consumers
- Be the most valued partner to the trade
- Remain the industry authority for regulators and opinion makers
- Leverage strong platforms to maximize long term profitability in Other tobacco products
- Drive profitable growth in US mass market cigars through consumer driven innovation and strong sales execution
- Capitalize on leading position in the chewing tobacco category and continuously drive productivity improvements
- Continue to focus on operational excellence and profitability in Lights
- Strong market positions
- Efficient supply chain
- Realize the potential of STG through active ownership
- Decisively pursue synergy opportunities
- Leverage brand portfolio and scale to drive profitable growth



## The new operating structure



## Delivering the Group strategy - a shared responsibility

Position the Company as the global smokefree leader

Smokefree Division

Scandinavia Sales Division

US Sales Division

SMPM International

## Leverage strong

 platforms to maximize long term profitability in Other tobacco products
## US Sales Division

## Lights International

Lights Latin America

## STG

Continue to focus on operational excellence and profitability in

Lights
Realize the potential of STG through active ownership

## Swedish Match - new reporting segments

- Snus and snuff
- Swedish snus in Scandinavia and the US
- US moist snuff
- Income from SMPM International
- Other tobacco products (OTP)
- US mass market cigars
- Chewing tobacco
- Lights
- Lighters
- Matches
- Fire products
- Other operations
- Distribution
- Central costs



## The transaction will change the financial reporting

With Swedish Match now owning 49\% of STG, the Company has a new profile

## 2009:

Sales


Operating profit ${ }^{11}$


■ Snus and snuff

- Chewing tobacco
- Cigars
- Lights
- Other operations

1) Excluding Other operations.

2009 pro-forma under new structure (indicative):

Sales


Operating profit ${ }^{2}$ )


■ Snus and snuff
■ Other tobacco products

- Lights
- Other operations

2) Excluding Other operations and income from STG.

## Pro－forma sales with new segments

## Sales per segment（MSEK）

CAGR 06－09

＊Adjusted due to hoarding in 2006.

## Pro-forma operating profit with new segments

Operating profit per segment (MSEK)
CAGR 06-09


* Adjusted due to hoarding in 2006.


## Snus and snuff

## Strategy

- More aggressively pursue growth opportunities for snus on a global basis, in US within Swedish Match and globally through the SMPMI JV
- Leverage our unique heritage, technological lead, talented organization and brand portfolio globally
- Be the preferred choice by consumers
- Be the most valued partner to the trade
- Remain the industry authority for regulators and opinion makers


## Core focus areas

- Drive category growth and maintain the leading position in Scandinavia
- Strengthen position in the US; take a major role in the development of the snus category
- Drive the international expansion of Swedish snus in close cooperation with SMPM International


| MSEK | Q3-2010 | Q3-2009 | chg | 9m-2010 | 9m-2009 | chg | Oct 2009 - | Full year |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sep 2010 | 2009 |  |  |  |  |  |  |  |
| Sales | $\mathbf{1 , 1 7 4}$ | 1,093 | 7 | 3,344 | 3,149 | 6 | 4,445 | 4,250 |
| Operating profit | 592 | 534 | 11 | 1,513 | 1,394 | 10 | 2,036 | 1,916 |
| Operating margin, \% | $\mathbf{5 0 . 4}$ | 48.8 |  | 45.2 | 44.3 |  | 45.8 | 45.1 |

## Other tobacco products：mass market cigars

## Strategy

－Drive profitable growth in US mass market cigars through consumer driven innovation and strong sales execution
Core focus areas
－Remain at forefront of innovation
－Optimize sales execution
－Expand distribution
－Improve productivity


## Other tobacco products: chewing tobacco

## Strategy

- Capitalize on leading position in the chewing tobacco category and continuously drive productivity improvements
Core focus areas
- Maintain strong market position and leading brands
- Optimize sales execution
- Efficient pricing strategy
- Manage volume declines with increased productivity

Charts below for all OTP (cigars/chewing tobacco)

| MSEK | Q3-2010 | Q3-2009 | chg | 9m-2010 | 9m-2009 | chg | Oct 2009 - <br> Sep 2010 | Full year 2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 631 | 571 | 11 | 1,883 | 1,881 | 0 | 2,339 | 2,337 |
| Operating profit | 259 | 169 | 53 | 733 | 667 | 10 | 869 | 804 |
| Operating margin, \% | 41.0 | 29.6 |  | 38.9 | 35.5 |  | 37.2 | 34.4 |
| USD | Q3-2010 | Q3-2009 | chg | 9m-2010 | 9m-2009 | chg | Oct 2009 <br> Sep 2010 | Full year 2009 |
| Sales | 87 | 79 | 10 | 256 | 239 | 7 | 323 | 306 |
| Operating profit | 36 | 24 | 49 | 100 | 85 | 18 | 120 | 105 |
| Operating margin, \% | 41.0 | 30.3 |  | 38.9 | 35.5 |  | 37.2 | 34.4 |

SWEDISH MATCH

## Lights

## Strategy

－Continue to focus on operational excellence and profitability in lights

## Core focus areas

－Focus on key brands
－Continuously improve productivity
－Maintain market leading positions
－Selectively pursue growth opportunities


## P \& L summary

## Continuing operations

| MSEK | $\begin{array}{r} \text { Q3- } \\ 2010 \end{array}$ | $\begin{array}{r} \text { Q3- } \\ 2009 \end{array}$ | chg | $\begin{array}{r} 9 m- \\ 2010 \end{array}$ | $\begin{array}{r} 9 m- \\ 2009 \end{array}$ | chg | $\begin{array}{r} \text { Oct } 2009- \\ \text { Sep } 2010 \end{array}$ | $\begin{aligned} & \text { Full } \\ & \text { year } \\ & 2009 \end{aligned}$ | chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 3,823 | 3,606 | 6 | 10,806 | 10,659 | 1 | 14,351 | 14,204 | 1 |
| Cost of goods sold | -1,896 | -1,843 |  | -5,325 | -5,279 |  | -7,160 | -7,114 |  |
| Gross profit | 1,927 | 1,764 | 9 | 5,481 | 5,379 | 2 | 7,191 | 7,089 | 1 |
| Sales and administrative expenses | -878 | -892 |  | -2,735 | -2,821 |  | -3,595 | -3,681 |  |
| Share of profit in associated companies and joint ventures | 1 | 3 |  | 3 | 9 |  | 3 | 10 |  |
| Operating profit | 1,049 | 874 | 20 | 2,749 | 2,568 | 7 | 3,598 | 3,417 | 5 |
| Finance income | 6 | 35 |  | 19 | 76 |  | 30 | 86 |  |
| Finance costs | -134 | -152 |  | -383 | -408 |  | -504 | -529 |  |
| Net finance cost | -128 | -117 |  | -363 | -333 |  | -474 | -443 |  |
| Profit before income tax | 921 | 757 | 22 | 2,386 | 2,235 | 7 | 3,124 | 2,974 | 5 |
| Income tax expense | -192 | -142 |  | -501 | -469 |  | -644 | -613 |  |
| Profit for the period | 729 | 615 | 19 | 1,885 | 1,766 | 7 | 2,480 | 2,361 | 5 |
| EPS, basic, SEK | 3.23 | 2.53 |  | 8.28 | 7.15 |  | 10.79 | 9.67 |  |
| EPS, diluted, SEK | 3.22 | 2.52 |  | 8.26 | 7.15 |  | 10.77 | 9.66 |  |

## Balance sheet in summary

## MSEK

Intangible assets
Property, plant and equipment
Other non-current financial receivables*
Current operating assets
Other current investments
Cash and cash equivalents
Assets held for sale*
Total assets
Equity attributable to equity holders of the Parent Non-controlling interests
Total equity
Non-current provisions
Non-current loans
Other non-current financial liabilities*
Current provisions
Current loans
Other current liabilities
Liabilities attributable to assets held for sale*
Total equity and liabilities

September 30, 2010
1,115
2,090
1,586
2,427
-709
4
-705
996
7,684
1,457
95
1,142
2,552
773
13,994

| 1 | 5,296 |
| ---: | ---: |
| 1,273 | 1 |
| 5,501 | 2,530 |
| 13,994 | - |

December 31, 2009
3,792
2,525
2,193
5,296
1
2,530
16,337
899
4
903
1,301
8,252
1,440
125
1,002
3,313
16,337

* For full detail, please refer to notes in the interim report for January-September 2010


## Cash flow in summary

| MSEK |
| :--- |
| Cash flow from operating activities before changes in working capital |
| Cash flow from changes in working capital |
| Net cash from operating activities |
| Purchase of property, plant and equipment |
| Proceeds from sale of property, plant and equipment |
| Purchase of intangible assets |
| Acquisition of subsidiaries, net of cash acquired* |
| Investments in associated companies and joint ventures* |
| Proceeds from sale of subsidiaries, net of cash disposed of |
| Changes in financial receivables etc. |
| Net cash used in investing activities |
| Changes in loans |
| Dividends paid to equity holders of the Parent |
| Repurchase of own shares |
| Stock options exercised |
| Other |
| Net cash used in financing activities |
| Net decrease/increase in cash and cash equivalents from discont. op. |
| Total net decrease/increase in cash and cash equivalents |
| Cash and cash equivalents at the beginning of the period |
| Effect of exchange rate fluctuations on cash and cash equivalents |
| Less cash and cash equivalents reclassified as assets held for sale |
| Cash and cash equivalents at the end of the period |
| * For full detail, please refer to notes in the interim report for January-September 2010 |


| $9 \mathrm{~m}-\mathbf{2 0 1 0}$ | $9 \mathrm{~m}-\mathbf{2 0 0 9}$ |
| ---: | ---: |
| $\mathbf{1 , 9 8 6}$ | $\mathbf{1 , 9 9 0}$ |
| 12 | -119 |
| $\mathbf{1 , 9 9 7}$ | $\mathbf{1 , 8 7 1}$ |
| -248 | -324 |
| 5 | 4 |
| -31 | -1 |
| - | -39 |
| -123 | -8 |
| - | 1,574 |
| 0 | 0 |
| -396 | $\mathbf{1 , 2 0 5}$ |
| 207 | -527 |
| $-1,089$ | $-1,024$ |
| $-1,878$ | $-1,368$ |
| 53 | 51 |
| 63 | 76 |
| $-2,644$ | $-2,793$ |
| $-1,043$ | 284 |
| $-1,043$ | 459 |
| 2,530 | 3,178 |
| -111 | -38 |
| -103 | - |
| 1,273 | 3,600 |

## Key data

## Continuing operations, unless stated otherwise

|  | 9m-2010 | 9m-2009 |
| :---: | :---: | :---: |
| Operating margin, \%* | 24.6 | 24.1 |
| Operating capital, MSEK* | 8,029 | 8,207 |
| Return on operating capital, \%* (12 months to September 30) | 43.2 |  |
| EBITDA, MSEK* | 2,961 | 2,938 |
| EBITA, MSEK* | 2,737 | 2,657 |
| Net debt, MSEK* | 8,622 | 6,494 |
| Net debt/EBITA* (12 months to September 30) | 2.4 |  |
| Investments in property, plant and equipment, MSEK* | 248 | 324 |
| EBITA interest cover* | 8.6 | 8.5 |
| Share data |  |  |
| Earnings per share, basic, SEK |  |  |
| From continuing operations | 8.28 | 7.15 |
| Including discontinued operations |  | 10.33 |
| Earnings per share, diluted, SEK |  |  |
| From continuing operations | 8.26 | 7.15 |
| Including discontinued operations |  | 10.32 |
| Average number of shares outstanding, basic (Mio) | 227.7 | 247.0 |
| Shares outstanding, end of period (Mio) | 220.7 | 239.3 |

[^1]
## Largest shareholders*

As per September 30, 2010

## Largest shareholders

Parvus Asset Management
Morgan Stanley Investment Management
6.4\%

54,220 shareholders

AMF Insurance \& Funds
6.0\%

Swedbank Robur Funds 3.0\%
SHB Funds
1.4\%

Standard Life Investment Fund 1.3\%
Second Swedish National Pension Fund 1.3\%
SEB Funds
Didner \& Gerge Mutual Funds
1.2\%

Third Swedish National Pension Fund
1.2\%

1.0\%
25.9\%

Source: Euroclear, official registry and SIS Ägaranalys.

* Percent split of share capital held, excluding Swedish Match shares held in treasury.


## Snus vs．cigarettes in Sweden

## Sale of snus and cigarettes in Sweden

Cigarettes
Snus
［Million pieces］



2002：The cancer warning is abolished monopoly is abolished Mid 1960＇s： Health alarm on cigarettes

## Snus

1992：EU
2002：First snus competitor； Gustavus


Source：Swedish Match

## SM/STG - pro forma

|  | SM 2009 |  | Approximate pro forma 20093) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (MEUR) | SM ${ }^{1)}$ | $\begin{array}{r} \mathrm{SM}^{1)} \\ \text { excl. } \mathrm{BD} \text { - } \\ \text { approximate } \end{array}$ | BD | STG | COMB. |
| Sales ${ }^{2)}$ | 1,337 | 970 | 370 | 320 | 690 |
| EBIT | 322 | 270 | 60 | 50 | 110 |
| EBITA | 333 | 280 | 60 | 60 | 120 |
| EBITDA | 366 | 300 | 70 | 70 | 140 |
| Operating capital | 825 | 310 |  |  |  |

${ }^{1)}$ Amounts exclude Swedish Match South African operations, which were divested in September 2009
${ }^{2)}$ Swedish Match internal sales to the Business to be Divested (BD) have been eliminated in the sales numbers for Swedish Match (SM), but are included in the sales for Swedish Match excluding the businesses to be divested (SM excl. BD)
3) Normalized numbers, rounded to nearest 10 MEUR


[^0]:    * Source: Nielsen. Volume basis, unless stated otherwise.

[^1]:    * For full detail, please refer to notes in the interim report for January-September 2010

