## Q1 2012

## Investor Kit

## JANUARY-MARCH 2012



## Swedish Match reporting segments

## - Snus and snuff

- Swedish snus in Scandinavia and US
- US moist snuff
- Income from SMPM International
- Other tobacco products (OTP)
- US mass market cigars
- Chewing tobacco
- Lights
- Lighters
- Matches
- Fire related products
- Other operations
- Distribution

- Central costs


## Sales and operating profit

## Sales and operating profit by product area

Full year 2011


* Excluding Other operations and share of net profit in STG.


## Sales by currency block

## Percent of sales, MSEK

## Q1 2012

Full year 2011


* Primarily NOK and BRL.


## Group results - first quarter 2012

- Sales amounted to 2,917 MSEK $(2,646)$
- In local currencies, sales increased by 9 percent
- Operating profit from product areas amounted to 903 MSEK (729)
- In local currencies, operating profit from product areas increased by 22 percent
- Operating profit, including share of net profit in STG, was 972 MSEK (793)
- Profit before income tax amounted to 838 MSEK (665)
- Profit for the period amounted to 668 MSEK (533)
- EPS (basic) was 3.27 SEK (2.50)



## Conclusions, first quarter - sales

- Sales up 9\% in local currencies, up 10\% in SEK
- Scandinavian snus sales up 15\%
- Volumes for Scandinavia flat year on year
- Underlying volumes up 1\% when backing out Easter and hoarding effects
- US snus and snuff sales flat in USD, on approx. 4\% lower volumes
- Higher prices partially offset by negative mix
- US mass market cigar sales up more than 20\% in local currency
- US mass market cigar volumes up $36 \%$ led by growth in FoilFresh ${ }^{\circledR}$ smaller cigars (both sweets and natural)
- US chewing tobacco sales down 3\% in USD
- Shipment volume declined $11 \%$ on own brands, while contract manufacturing volumes were up following inventory adjustments in previous quarters
- Lights sales up 4\% in local currencies



## Conclusions, first quarter - operating profit

- Operating profit from product areas* up 22\% in local currencies and 24\% in SEK
- Snus and snuff: operating profit up $21 \%$ in local currencies and in SEK
- Operating margin 47.1\%, vs. 44.0\% previous year
- Improved operating margin for both Scandinavian snus and US moist snuff
- Higher spending behind General snus in the US, SMPM International JV
- Other tobacco products: operating profit up 17\% in local currency, up 21\% in SEK
- Cigar operating profit increased significantly in local currency on higher volumes
- Operating profit for chewing tobacco was down on lower volumes
- Operating margins up on portfolio mix
- Lights: operating profit down 2\% in local currencies, down 2\% in SEK
- Lighters operating profit up in local currencies from strong volume performance
- Matches operating profit declined in local currencies, from weaker country mix and somewhat lower volumes

[^0]
## Other items

- Tax rate for the Group was $\mathbf{2 0 . 3}$ \% in the first quarter
- Includes profit and loss impact from associated companies
- Underlying tax rate was $22 \%$
- Solid cash position, cash flow in the first quarter affected by higher excise tax payments
- Cash and cash equivalents were 2,226 MSEK on March 31, 2012 vs. 2,533 MSEK as of December 31, 2011
- Cash flow from operating activities for the first quarter amounted to 307 MSEK (523)
- Higher tobacco tax payments relating to hoarding at the end of prior year
- Share repurchases in the first quarter amounted to 1.4 million (367 MSEK)
- During the first quarter the Company sold 0.9 million treasury shares at an average price of 144.71 SEK, totaling 137 MSEK, as a result of option holders exercising options

Annual General Meeting 2012

- Shareholders approved a dividend increase to 6.50 SEK per share
- Shareholders approved that 7 million shares be cancelled. Total amount of registered shares before cancellation is 213.0 million
- Shareholders approved authorization to buy shares to be held in treasury, up to a level not exceeding 10 percent of
 outstanding shares


## Nielsen snus consumption data, Sweden*

- Total Swedish market volume up 6.4\% rolling 12 weeks to March 25, 2012 vs. year ago. Swedish Match volume down $0.5 \%$ in same 12 week period
- Swedish Match total value market share 4 weeks to March 25, 2012 in Sweden was 83.4\%
- $86.9 \% 4$ weeks ending March 27, 2011
- Swedish Match total volume market share 4 weeks to March 25, 2012 in Sweden was 79.3\%
- $84.9 \% 4$ weeks ending March 27, 2011
- Value segment is $33.7 \%$ of Swedish market (4 weeks to March 25, 2012) - 25.8\% 4 weeks ending March 27, 2011
- Swedish Match share of value segment in Sweden was 46.6\%
- 50.7\% 4 weeks ending March 27, 2011
- Swedish Match share of premium segment in Sweden was 96.0\%
- 96.8\% 4 weeks ending March 27, 2011

[^1]
## Nielsen moist snuff/cigar consumption data, US*

## - Moist snuff

- US snuff market up 6.7\% for the YTD to April 14, 2012
- Swedish Match reported volume down 8.2\% YTD to April 14
- Swedish Match 4 wks consumption down 6.2\% to April 14 vs. y/a
- Swedish Match market share in the US
- YTD to April 14 was $9.9 \%$ vs. 11.5\% YTD 2011
- 4 weeks to April 14, 2012 Swedish Match share was $9.7 \%$



## - Cigars (excluding littles)

- US mass market for cigars up 0.6\% for the YTD to April 14
- Swedish Match consumption volume up 20.3\% YTD to April 14
- Market consumption volume up 1.4\% 4 weeks to April 14
- Swedish Match consumption volume up 17.1\% 4 weeks to April 14


## Swedish Match market shares in the US

- YTD to April 14 was 16.1\% vs. 13.5\% YTD 2011
- 4 weeks to April 14 Swedish Match share was $16.2 \%$

* Source: Nielsen. Volume basis, unless stated otherwise.


## Financial policy and financing needs

## - Financial policy

- Dividend policy: 40-60\% of earnings per share
- 2011 dividend 6.50 SEK per share (5.50)
- Net debt not to exceed 3 times EBITA*


## -Financing and cash flow

- Cash flow from operating activities for the first quarter amounted to 307 MSEK (523)
- Higher tobacco tax payments relating to hoarding at the end of prior year
- Net finance cost for the first quarter was 134 MSEK (128)
- Net debt/EBITA* was 2.4 for the 12 months ending March 31, 2012

Maturity profile of interest bearing liabilities*

## As of March 31, 2012



* Includes Swedish (SEK) and Global (EUR) MTN programs.

Maturity profile of interest bearing liabilities*

## As of May 3, 2012



[^2]
## Snus and snuff

"Leading position in Scandinavia
-The third largest producer of moist snuff in the US
"Production in Sweden and the US
-Joint venture with Philip Morris International for markets outside Scandinavia and US


## Snus and snuff

## Sales, profits and volumes up. US invests in snus

- Scandinavia snus sales up 15\% in Q1
- Scandinavian volumes flat in Q1
- Underlying volume estimated to be up 1\% when backing out hoarding/Easter effects
- Hoarding volume of 2 million cans in Sweden in December 2011
- Tax increase of $13.7 \%$ in Sweden on January 1
- Weight adjustments and price increases in Sweden January 1
- US snus and moist snuff sales flat in USD in Q1
- US moist snuff volumes down 4\% versus prior year in Q1
- Moist snuff operating profit up versus prior year
- Continued investment behind snus internationally
- Expansion of General snus in US
- St. Petersburg test of Parliament snus
- Canada test of General snus


| MSEK | Q1-2012 | Q1-2011 | chg | April 2011-March 2012 | Full year 2011 | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 1,206 | 1,068 | 13 | 4,864 | 4,726 | 3 |
| Operating profit | 568 | 469 | 21 | 2,280 | 2,181 | 5 |
| Operating margin, \% | 47.1 | 44.0 |  | 46.9 | 46.1 |  |

## Estimated Scandinavian snus consumption

## Cans/millions



Source: Swedish Match estimates, adjusted for hoarding in Sweden (estimated hoarding volumes Q4 2006 and Q4 2007 moved to 2007 and 2008 to more accurately reflect consumption).

* 2009 and 2010 figures rebased.


## Value shares, snus, Sweden



## Volume shares, snus, Sweden



## Volume growth of moist snuff in the US

## US snuff market by segment



Market size estimated by Swedish Match using Nielsen estimates as well as industry data and estimates. Note that the value segment includes competitive "premium brand" line extensions launched at price value level.

## US moist snuff market shares

## Volume share US, YTD April 14



Source: Nielsen. Totals may not add to $100 \%$ due to rounding.

## Snus expansion

## Snus in the US

- General snus in more than 4,500 stores in the US
- Good sell-through/rotation in stores
- Distribution expansion continues
- New packaging format also available in

Classic Blend and Nordic Mint (10/15 count)

- Chicago, Dallas, Philadelphia from Sept/Oct 2011
- Currently being placed into broader distribution in 7 markets - New York, Los Angeles, Minneapolis, Phoenix, Denver, Nashville and throughout the state of Ohio


## SMPM International (the 50/50 joint venture)

- New test launch under the Parliament brand in St. Petersburg, Russia, started in December 2011
- Test launch of General in Canada started in December 2010
- Feedback positive, doubled store count in test launch, adding Alberta stores (previously only Toronto area)


## Other tobacco products

## US mass market cigars

- Swedish Match is a major player in the US mass market cigar market
- Production takes place in Santiago, Dominican Republic and Dothan, Alabama



## Chewing tobacco

- Nearly all chewing tobacco sales are in the US. Swedish Match is the largest producer and production takes place in Owensboro, Kentucky



NARNING: SMOKELESS TOBACCO IS ADDICTIVE

- The market typically declines by 5-10\% per year in volume, down 7.6\% YTD to April 14, 2012 (Nielsen)


5. IG: SMOKELESS TOBACCO IS ADDICTIVE

## Other tobacco products

## First quarter sales up 11\% in local currency vs. previous year

- Sales and operating profit growth in local currency driven by increased volume of US mass market cigars (volumes up 36\% in Q1)
- In local currency, Q1 sales up 11\% and operating profit up 17\%
- Volume growth on cigars from increased consumption, added distribution of new products, as well as promotional activity
- Continued growth of White Owl Sweets
- Solid launch of White Owl Silver
- Strong growth of Garcia y Vega Game small cigars (consumption YTD April 14 up 76\% according to Nielsen)
- Chewing tobacco sales and operating profit down in local currency vs. year ago in Q1, on 5\% lower volumes
- Chewing tobacco volume of own brands down 11\% YTD


| MSEK | Q1-2012 | Q1-2011 | chg | April 2011-March 2012 | Full year 2011 | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 675 | 583 | 16 | 2,479 | 2,388 | 4 |
| Operating profit | 297 | 245 | 21 | 1,102 | 1,049 | 5 |
| Operating margin, \% | 44.0 | 41.9 |  | 44.4 | 44.0 |  |

## Other tobacco products

## US mass market cigars

- US mass market sales show strong growth
- Q1 sales increased more than 20\% in local currency compared to previous year.

Operating profit also significantly higher - more than sales growth
Excluding little cigars, market share is $16.1 \%$ YTD, vs. 13.5\% year ago (Nielsen, April 14, 2012)

- Share 16.2\% 4 weeks to April 14, 2012 (Nielsen)
- Continued success for FoilFresh ${ }^{\circledR}$ cigars with particularly strong growth for White Owl (Sweets, Green Sweets, and White Owl Silver)
- Mix shift since 2009 from larger cigars to smaller, less expensive cigars


## Chewing tobacco

- Continued market decline
- 2012 category down 7.6\% YTD to April 14, 2012 (Nielsen)
- Swedish Match brands down 10.2\% to April 14, 2012 (Nielsen)
- Price increase of 5\% in November/December 2011



## Lights

## Q1 sales up 4\%, operating profit down 2\% in local currencies

- Swedish Match is market leader in many markets. The brands are mostly local and hold a strong position in their respective markets
- Main markets: Europe/EU, Brazil and Russia
- Production in Brazil, the Netherlands, the Philippines and Sweden
- Operating profit up for lighters on stronger volumes and sales
- Operating profit down for matches, impacted by country mix and somewhat lower volumes
- Cricket lighters show good momentum in Asia
- Bulgarian production unit sold in Q2 2011, continue to source products from new owner
- Lights distribution by STG in several markets


| MSEK | Q1-2012 | Q1-2011 | chg | April 2011-March 2012 | Full year 2011 | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | 350 | 336 | 4 | 1,359 | 1,346 | 1 |
| Operating profit | 57 | 58 | -2 | 239 | 240 | -1 |
| Operating margin, \% | 16.3 | 17.3 |  | 17.6 | 17.9 |  |

## Scandinavian Tobacco Group (STG)

- Swedish Match share of STG net profit after interest and tax in Q1 amounted to 69 MSEK (65)
- Higher STG EBITDA, substantially offset by increased STG net financial costs
- Reported EBITDA amounted to 258 MDKK (235)
- On a comparable basis, EBITDA increased by 3 percent for total STG
- Excluding Lane effects and EBITDA on divested cigar brands in Australia (in 2011)
- Premium cigar profits up on higher shipment volumes and realized synergies
- Mass market cigar sales and operating profit up
- Despite general market decline and negative impact from strike in Houthalen factory
- Pipe tobacco/fine cut sales and operating profit declined somewhat

Volume declines in export markets, partly offset by strong performance in Europe

- Lane performance according to expectations for the domestic US market, while below plan for cigar contract manufacturing and export volumes for pipe tobacco
- 204 MSEK dividend from STG received April 27

P \& L summary

| MSEK |  |  | April 2011- | Full year <br> $\mathbf{2 0 1 1}$ | chg |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

## Balance sheet in summary

| MSEK | March $\mathbf{3 1 , 2 0 1 2}$ | December $\mathbf{3 1 , 2 0 1 1}$ |
| :--- | ---: | ---: |
| Intangible assets | 967 | 992 |
| Property, plant and equipment | 2,032 | 2,076 |
| Investments in associated companies and joint ventures | 4,415 | 4,481 |
| Other non-current financial receivables* | 1,320 | 1,395 |
| Current operating assets | 2,916 | 3,031 |
| Other current investments and current financial assets | 0 | 0 |
| Cash and cash equivalents | 2,226 | 2,533 |
| Total assets | $\mathbf{1 3 , 8 7 6}$ | $\mathbf{1 4 , 5 0 7}$ |
| Equity attributable to equity holders of the Parent | $-1,266$ | $-1,602$ |
| Non-controlling interests | 2 | $\mathbf{2}$ |
| Total equity | $\mathbf{- 1 , 2 6 4}$ | $\mathbf{- 1 , 5 9 9}$ |
| Non-current provisions | 1,068 | 1,070 |
| Non-current loans | 8,956 | 8,535 |
| Other non-current financial liabilities* | 1,616 | $\mathbf{1 , 7 8 7}$ |
| Current provisions | 531 | 84 |
| Current loans | 2,897 | 1,283 |
| Other current liabilities* | $\mathbf{1 3 , 8 7 6}$ | 3,347 |
| Total equity and liabilities |  | $\mathbf{1 4 , 5 0 7}$ |

[^3]
## Cash flow in summary

| MSEK | $\begin{array}{r} \text { Jan-Mar } \\ 2012 \end{array}$ | $\begin{array}{r} \text { Jan-Mar } \\ 2011 \end{array}$ |
| :---: | :---: | :---: |
| Cash flow from operating activities before changes in working capital | 724 | 602 |
| Cash flow from changes in working capital | -417 | -78 |
| Net cash from operating activities | 307 | 523 |
| Purchase of property, plant and equipment | -39 | -52 |
| Proceeds from sale of property, plant and equipment | 1 | 0 |
| Purchase of intangible assets | -9 | -8 |
| Investments in other companies* |  | -4 |
| Changes in financial receivables etc. | 2 | 1 |
| Net cash used in investing activities | -45 | -62 |
| Changes in loans | -296 | -244 |
| Repurchase of own shares | -367 | -1,180 |
| Stock options exercised | 137 | 67 |
| Other | 3 | -2 |
| Net cash used in financing activities | -523 | -1,360 |
| Net decrease in cash and cash equivalents | -262 | -899 |
| Cash and cash equivalents at the beginning of the period | 2,533 | 3,275 |
| Effect of exchange rate fluctuations on cash and cash equivalents | -46 | -81 |
| Cash and cash equivalents at the end of the period | 2,226 | 2,295 |

[^4]rer

## Key data

| MSEK | $\begin{array}{r} \text { Jan-Mar } \\ 2012 \end{array}$ | $\begin{array}{r} \text { Jan-Mar } \\ 2011 \end{array}$ |
| :---: | :---: | :---: |
| Operating margin, \% | 33.3 | 30.0 |
| Operating capital, MSEK | 7,474 | 6,966 |
| Return on operating capital, \% (12 months rolling from Apr 2011) | 53.8 |  |
| EBITDA, MSEK* | 1,049 | 862 |
| EBITA, MSEK* | 986 | 807 |
| Net debt, MSEK | 8,733 | 8,223 |
| Net debt/EBITA* (12 months rolling from Apr 2011) | 2.2 |  |
| Investments in property, plant and equipment, MSEK* | 39 | 52 |
| EBITA interest cover | 7.5 | 6.7 |
| Excluding share of net profit in STG |  |  |
| EBITA, MSEK* | 918 | 742 |
| Net debt/EBITA* (12 months rolling from Apr 2011) | 2.4 |  |
| Share data |  |  |
| Earnings per share, basic, SEK | 3.27 | 2.50 |
| Earnings per share, diluted, SEK | 3.24 | 2.49 |
| Average number of shares outstanding, basic (Mio) | 204.1 | 212.8 |
| Shares outstanding, end of period (Mio) | 203.7 | 209.4 |

[^5]
## Largest shareholders*

## As per March 31, 2012

## Largest shareholders

Morgan Stanley Investment Management
Swedbank Robur Funds
AMF Insurance \& Funds
Standard Life Investment Funds
SEB Funds
Fourth Swedish National Pension Fund
Fidelity Funds
Third Swedish National Pension Fund
Second Swedish National Pension Fund
SHB Funds

## 51,801 shareholders

6.5\%
2.7\%
2.3\%
2.3\%
1.6\%
1.5\%
1.4\%
1.1\%
1.1\%
1.0\% 21.5\%

* Percent split of share capital held, excluding Swedish Match shares held in treasury.


## Group strategy

- Position the Company as the global smokefree leader
- Leverage strong platforms to maximize long term profitability in Other tobacco products
- Continue to focus on operational excellence and profitability in Lights
- Realize the potential of STG through active ownership



## Comparable sales

Excluding businesses transferred to STG (MSEK) CAGR 07-11


Other operations
$\square$ Lights
Other tobacco products
$\square$ Snus and Snuff

2\%

0\%

## Comparable operating profit

Excluding businesses transferred to STG (MSEK) CAGR 07-11


Other operations
$\square$ Lights
Other tobacco products
$\square$ Snus and Snuff
$-4 \%$
$17 \%$

11\%

* Adjusted due to hoarding in 2006.


## Snus vs. cigarettes in Sweden

## Volume of snus and cigarettes in Sweden 1916-2011




[^0]:    * Excluding share of net profit in STG.

[^1]:    * Source: Nielsen. Volume basis, unless stated otherwise.

[^2]:    * Includes Swedish (SEK) and Global (EUR) MTN programs.

[^3]:    * For full detail, please refer to notes in the January-March 2012 report.

[^4]:    * For full detail, please refer to notes in the January-March 2012 report.

[^5]:    * For full detail, please refer to notes in the January-March 2012 report.

