COMPANY PRESENTATION





SWEDISH MATCH ACQUIRED BY PHILIP MORRIS INTERNATIONAL

In late November 2022, Philip Morris Holland Holdings B.V., an affiliate of Philip Morris International Inc. (PMI), announced that it had acquired more than 90 percent of the Swedish Match shares and the Swedish Match share was subsequently delisted from Nasdaq Stockholm on December 30, 2022.

In February 2023 Philip Morris Holland Holdings B.V. reached a 100 percent ownership of Swedish Match AB. The ownership was registered in the share register on February 28, 2023.







Swedish Match develops, manufactures, and sells quality products with market leading brands. The Company's product segments are Smokefree, Cigars, and Lights. With its vision of *A world without cigarettes*, Swedish Match is dedicated to the improvement of public health by offering attractive alternatives to cigarettes with its smokefree products.

Some of Swedish Match's brands include: ZYN (nicotine pouches), General (snus), Longhorn (moist snuff), Onico (pouch products with neither tobacco nor nicotine), America's Best Chew (chewing tobacco), Thunder (chew bags), Oliver Twist (tobacco bits), White Owl (HTL, homogenized tobacco leaf cigars), Game (natural leaf cigars), Fiat Lux (matches), and Cricket (lighters).

Production is located in seven countries.

Swedish Match AB has its head office in Stockholm, Sweden.

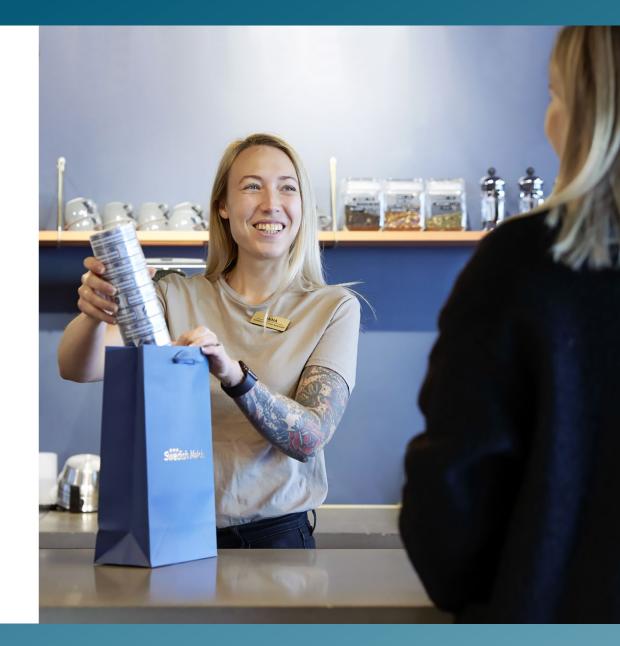


HISTORY OF STRATEGIC TRANSFORMATION



SWEDISH MATCH TODAY

- A global company with international and local brands.
- The US and Scandinavia are our largest markets.
- An innovative company, with an expanding assortment of tobacco and non-tobacco products with well known brands, meeting the needs of today's adult consumer.
- Proud of our vision of *A world without cigarettes* and our commitment to provide cigarette smokers with less harmful alternatives.
- The market leader in the rapidly growing nicotine pouch category in the US, while also expanding our geographic footprint for nicotine pouches outside of the US.
- Scandinavia's largest snus manufacturer with a product portfolio of both modern and longstanding brands.
- A leading manufacturer of matches and lighters with worldwide distribution.



The US

- US Division head office
- Production of smokefree
 products and cigars
- R&D
- Commercial operations
- 1,416 employees

The Dominican Republic

- Production of cigars
- 3,770 employees

Brazil

- Production of matches and lighters
- Commercial operations
- 445 employees

Norway

- Commercial operations
- 52 employees
- Denmark
- Production of
 - smokefree products
- Commercial operations
- 129 employees

Belgium

- EU representation office
- 2 employees

The Netherlands

- Production of lighters and other fire-related products
- Commercial operations
- 110 employees

Switzerland

- Treasury office
- Commercial operations
- 11 employees

Sweden

- Corporate head office
- Europe Division head office
- Lights Division head office
- Production of smokefree products and matches
- R&D
- Commercial operations
- 1,382 employees

Turkey

- Commercial operations
- 14 employee

The Philippines

- Production of lighters
- Commercial operations
- 205 employees

COUNTRIES

11

FACTORIES

EMPLOYEES **7,536**

The number of employees refers to the average number of employees in specified country during 2022.

SWEDISH MATCH IN FIGURES 2022



Swedish Match.

OUR PRODUCT SEGMENTS AND MAIN GEOGRAPHIES¹⁾

Smokefree

Product segment includes:

- Nicotine pouches (US, Scandinavia)
- Snus (US, Scandinavia)
- Moist snuff (US)
- Chewing tobacco (US)
- Chew bags (Europe)
- Tobacco bits (Europe)



1) May exist in certain other geographies beyond those mentioned.

Cigars

Product segment includes:

• Cigars (US)



Lights

Product segment includes:

- Matches (worldwide)
- Lighters (worldwide)
- Complementary products
 (Brazil)



Swedish Match.

CORE VALUES

Swedish Match promotes a culture in which our employees are actively engaged, demonstrating the Company's core values of passion, ownership, innovation and quality.

Passion, Ownership, Innovation, Quality

Swedish Match's core values are central to the Company's business ethics and, as such, they are demonstrated in all relations with stakeholders and are a natural part of the way the Company conducts business.







OUR SUSTAINABILITY FOCUS AREAS



Improve public health

Our goal is to eliminate cigarette use and tobacco related morbidity and mortality by offering smokers attractive and safer sources of nicotine for recreational use (such as Swedish snus and other nicotine containing products like ZYN).

Ensure ethical business practices

At Swedish Match, we will take the necessary steps to ensure that ethical business practices are maintained within our own company and in our relationships with all outside parties.

Reduce environmental impact



Our goal is to limit our environment footprint while growing our business. We are committed to reducing our greenhouse gas (GHG) emissions and waste along our value chain from sourcing to our own operations and continuing through consumer use.

Human rights in our supply chain

Our goal is the elimination of child labor and other human rights violations in the Company's supply chain.



Equal opportunity

Our continuing objective is to be a truly open and inclusive employer. In this environment, with zero tolerance for discrimination, all employees have equal opportunity to achieve their full potential – resulting in a more diverse workplace.



GOTHIATEK ®

GOTHIATEK[®] is the world-unique quality standard pursued by Swedish Match since 2000.

The uncompromising requirements that GOTHIATEK[®] imposes on the company's snus products are based on decades of research and development, with product safety and consumer protection as the key targets.

GOTHIATEK[®] is based on three cornerstones:

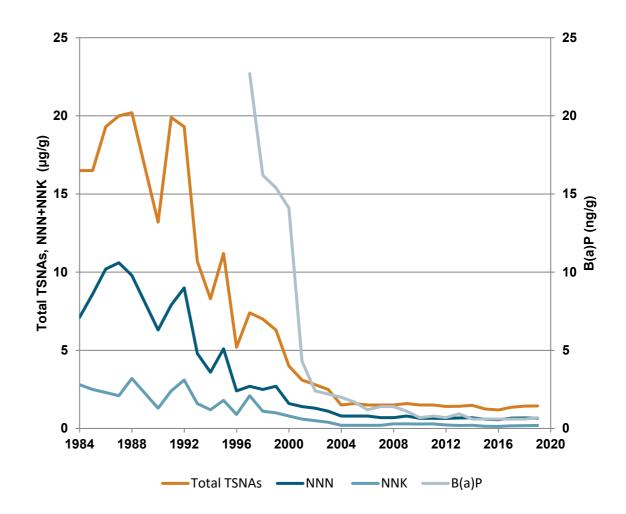
- Consumer care through uniquely low limits for undesirable substances
- Quality through 100% control from seed to can
- Openness through information about the company's products and research results



GOTHIATEK[®] STANDARD – Maximum levels for selected constituents

GOTHIATEK[®] requires that finished products shall not exceed the <u>maximum allowable levels of certain harmful</u> <u>and potential harmful constituents.</u> These constituents originate from the environment or from the tobacco plant

The maximum levels for NNN+NNK and B(a)P are currently lower than the limits recommended by *WHO Tob. Reg. for Smokefree Tobacco Products as well as the limits prescribed by the Swedish Food Authority





FROM LOW LEVELS OF NITROSAMINES TO ZERO

	ZYN Mini Dry*	ZYN Slim*	Snus*	India oral tobacco**	US Moist Snuff*	The ZN Swedis accred Interna
Nicotine mg/g	11,4	12,6	11,6	0,9 - 30,4	12	LOQ: L describ measui analytic Wet we LOQ N LOQ N LOQ B
рН	8,2	8,5	8,3	5,2 - 10,1	7,7	
NNN μg/g	<loq< td=""><td><loq< td=""><td>0,38</td><td>ND – 18,6</td><td>1,1</td></loq<></td></loq<>	<loq< td=""><td>0,38</td><td>ND – 18,6</td><td>1,1</td></loq<>	0,38	ND – 18,6	1,1	
NNK µg/g	<loq< td=""><td><loq< td=""><td>0,10</td><td>ND – 4,9</td><td>0,41</td></loq<></td></loq<>	<loq< td=""><td>0,10</td><td>ND – 4,9</td><td>0,41</td></loq<>	0,10	ND – 4,9	0,41	
B(a)P µg/g	<loq< td=""><td><loq< td=""><td><loq< td=""><td><0,1–940</td><td>41</td></loq<></td></loq<></td></loq<>	<loq< td=""><td><loq< td=""><td><0,1–940</td><td>41</td></loq<></td></loq<>	<loq< td=""><td><0,1–940</td><td>41</td></loq<>	<0,1–940	41	
Arsenic µg/g	<loq< td=""><td><loq< td=""><td>0,06</td><td>0,07-1,53</td><td>0,07</td></loq<></td></loq<>	<loq< td=""><td>0,06</td><td>0,07-1,53</td><td>0,07</td></loq<>	0,06	0,07-1,53	0,07	
Cadmium µg/g	<loq< td=""><td><loq< td=""><td>0,27</td><td>0,03-0,5</td><td>0,57</td><td></td></loq<></td></loq<>	<loq< td=""><td>0,27</td><td>0,03-0,5</td><td>0,57</td><td></td></loq<>	0,27	0,03-0,5	0,57	

The ZYN products have been tested at Swedish Match laboratory which is accredited in accordance with the International Standard ISO/IEC 17025:2005

OQ: Limit of quantification is a term used to lescribe the smallest concentration of a neasurand that can be measured by an nalytical procedure. Vet weight basis

LOQ NNN = 0.015 μg/g LOQ NNK = 0.015 μg/g LOQ Benzo(a)Pyrene = 0.6 ng/g

* Data on file, Swedish Match, **IARC Monographs on the Evaluation of Carcinogenic Risks to Humans, No. 89, Gupta 2004, Global surveillance of oral tobacco products: total nicotine, unionized nicotine and tobacco-specific N-nitrosamines, Stanfill SB, Tobacco Control 2011; May 20



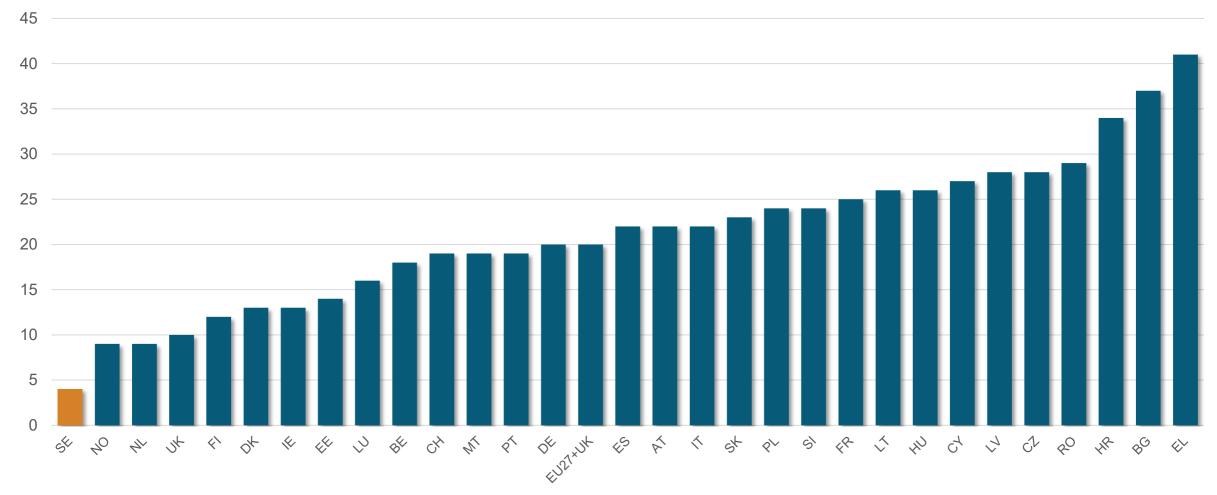
WE PROVIDE SAFER ALTERNATIVES TO CIGARETTES

- Snus is scientifically proven to be a substantially safer alternative to cigarettes.
- The science is based both on studies of extensive epidemiologic data from Sweden and on clinical studies.
- Swedish Match's GOTHIATEK[®] quality standard for snus ensures that unwanted substances are kept at very low levels and in ZYN most of these substances cannot even be detected.
- Snus products from Swedish Match were both the first products to receive approval from Food and Drug Administration (FDA) under the PMTA process and of the first products to be granted Modified Risk Tobacco Product (MRTP) designations.



DAILY SMOKERS IN THE EUROPEAN UNION - MEN AND WOMEN

Prevalence of daily tobacco smokers – EU27, UK, Norway and Switzerland (%)



Source: Eurobarometer 506, February 2021. Central Bureau of Statistics Norway, chart 05307, 2019. The Federal Office of Public Health Switzerland 2017.



Stay tuned to swedishmatch.com

- a great place to explore our company

On our website you can find information about the Company's operations, sustainability efforts, and more.



