

# **Report on Operations full year 2001**

- Sales increased 18 percent to 13,635 MSEK (11,533)
- Operating income increased 16 percent to 2,193 MSEK (1,886)<sup>1)</sup>
- Income before taxes increased to 1,840 MSEK (1,710)
- EBITDA increased 18 percent to 2,863 (2,429)<sup>1)</sup>
- EPS increased 28 percent to 3.54 SEK (2.76)<sup>1)</sup>
- Total shares outstanding at year end amounted to 350.0 million (375.1)
- The Board proposes an increased dividend to 1.45 SEK (1.35)

The Company's focus in 2001 has been to

- create conditions for improved long-term organic growth through product development and launches of new products in several markets.
- create organic growth opportunities and strengthen the Company's market share through acquisitions.
- optimize the balance sheet structure through share repurchasing programs.

Swedish Match sales for the year increased by 18 percent, to 13,635 MSEK (11,533) of which organic growth accounted for 8 percentage points. Improved currency effect due to a stronger dollar has affected sales positively by 5 percentage points. Acquisitions accounted for 5 percentage points of the improvement.

Sales and operating income increased for the product areas of smokeless products (snuff and chewing tobacco) and brown tobacco (cigars and pipe tobacco) as an effect of acquisitions as well as organic growth. Operating income increased significantly for matches and lighters. A major restructuring program for matches has been completed in Europe and India.

Operating income for 2001 increased in all product areas except snuff. Despite increased investment in product development and new product tests and launches, operating income for snuff was flat versus year ago.

Operating income for the year, before items affecting comparability, increased to 2,193 MSEK (1,886), or 16 percent, and EPS increased to 3.54 SEK (2.76) or 28 percent. EPS including items affecting comparability, increased 23 percent to 3.40 SEK (2.76).

For the fourth quarter, operating income increased to 585 MSEK (500), or 17 percent.

<sup>1)</sup> before items affecting comparability

**Summary of Consolidated Income Statement** 

|                           | October - | December | Full year |        |  |
|---------------------------|-----------|----------|-----------|--------|--|
| MSEK                      | 2001      | 2000     | 2001      | 2000   |  |
| Sales                     | 3,530     | 3,196    | 13,635    | 11,533 |  |
| Operating income          | 585       | 500      | 2,193     | 1,886  |  |
| Net income for the period | 342       | 300      | 1,228     | 1,144  |  |

Sales by product area

|                            | October - D | ecember | Change | Full   | year   | Change |
|----------------------------|-------------|---------|--------|--------|--------|--------|
| MSEK                       | 2001        | 2000    | %      | 2001   | 2000   | %      |
| Snuff                      | 658         | 552     | 19     | 2,457  | 2,071  | 19     |
| Chewing Tobacco            | 349         | 316     | 10     | 1,377  | 1,227  | 12     |
| Cigars                     | 895         | 843     | 6      | 3,481  | 2,690  | 29     |
| Pipe Tobacco & Accessories | 236         | 200     | 18     | 933    | 762    | 22     |
| Matches                    | 436         | 478     | -9     | 1,690  | 1,712  | -1     |
| Lighters                   | 196         | 201     | -2     | 809    | 720    | 12     |
| Other operations           | 760         | 606     | 25     | 2,888  | 2,351  | 23     |
| Total                      | 3,530       | 3,196   | 10     | 13,635 | 11,533 | 18     |

Operating income and Operating margin by product area

|                               | Ope  | rating ind | come, MS | EK    | 0    | perating | margin, %   |      |  |  |
|-------------------------------|------|------------|----------|-------|------|----------|-------------|------|--|--|
|                               | Octo | ber –      |          |       | Octo | ber -    |             |      |  |  |
|                               | Dece | December   |          | year  | Dece | mber     | mber Full y |      |  |  |
|                               | 2001 | 2000       | 2001     | 2000  | 2001 | 2000     | 2001        | 2000 |  |  |
| Snuff                         | 259  | 250        | 950      | 954   | 39,4 | 45,3     | 38,7        | 46,1 |  |  |
| Chewing Tobacco               | 94   | 87         | 372      | 331   | 26,9 | 27,5     | 27,0        | 27,0 |  |  |
| Cigars                        | 138  | 104        | 500      | 347   | 15,4 | 12,3     | 14,4        | 12,9 |  |  |
| Pipe Tobacco & Accessories    | 51   | 54         | 236      | 213   | 21,6 | 27,0     | 25,3        | 28,0 |  |  |
| Matches                       | 49   | 23         | 183      | 90    | 11,2 | 4,8      | 10,8        | 5,3  |  |  |
| Lighters                      | 27   | 21         | 101      | 74    | 13,8 | 10,4     | 12,5        | 10,3 |  |  |
| Other operations              | -33  | -39        | -149     | -123  |      |          |             |      |  |  |
| Subtotal                      | 585  | 500        | 2,193    | 1,886 | 16,6 | 15,6     | 16,1        | 16,4 |  |  |
| Items affecting comparability | -    | -          | -80      | -     | -    | -        | -           | -    |  |  |
| Total                         | 585  | 500        | 2,113    | 1,886 | 16,6 | 15,6     | 15,5        | 16,4 |  |  |

## **Smokeless Tobacco**

Swedish Match has a broad presence in smokeless tobacco (Snuff and Chewing Tobacco), with significant market positions in the Nordic countries, the US, and South Africa. The main organic growth is within the snuff operations in North America and North Europe.

#### Snuff

Swedish Match is the only global producer of snuff, and has a leading position on the Nordic snuff market and in South Africa. In the US, the Company has the largest share of the fast growing value price segment. The biggest brands are General, Catch, and Ettan in Sweden, Timber Wolf in the US and Taxi in South Africa. Sales for the year amounted to 2,457 MSEK (2,071), an increase of 19 percent.

Sales improved in both major markets. In North Europe, volume grew by 4 percent, and in the US, volume grew by 13 percent, measured in number of cans. Swedish Match continued to improve its market position in the growing US market. Year-to-date market share in the US increased to about 8.5 percent, compared with 7.6 percent year ago. Operating income was flat, 950 MSEK (954) due to heavy marketing spending in conjunction with new product launches.

For the fourth quarter, total snuff sales were up 19 percent versus fourth quarter year ago to 658 MSEK (552). Volume increases in the US accelerated during the fourth quarter, up 19 percent compared with the same period year ago. Operating income was up 4 percent to 259 MSEK (250).

#### **Chewing Tobacco**

Chewing tobacco is sold primarily in the North American market. Major brands are Red Man and Southern Pride. Swedish Match is the leading producer of chewing tobacco in the US. The chewing tobacco segment is characterised by annual volume declines averaging 4 percent per year. Sales increased 12 percent during the year, and operating income increased 12 percent. Sales and operating income improvement are a result of price increases, and a positive currency effect.

Sales for the year amounted to 1,377 MSEK (1,227). Sales in the fourth quarter increased to 349 MSEK (316). Operating income for the year improved to 372 MSEK (331). Operating income in the fourth quarter grew to 94 MSEK (87).

#### Cigars and Pipe Tobacco

Swedish Match is one of the world's largest producers of cigars and pipe tobacco with a broad presence globally. Growth opportunities are mainly within cigars.

#### **Cigars**

Swedish Match is one of the largest producers of cigars and cigarillos in the world and is the second biggest in sales value. The main markets are West Europe and North America. These two markets together compose about 75 percent of the world market for cigars. Swedish Match offers a full range of products worldwide, with both premium and machine made cigars. Major brands are Macanudo, Garcia y Vega, La Gloria Cubana, La Paz, Justus van Maurik, and Wings.

Sales for the year amounted to 3,481 MSEK (2,690), an increase of 29 percent. The increase for the year stems from the full-year effect of acquisitions during year 2000, but also from an increase of machine made cigars in the US with a volume growth of 11 percent. Sales of premium cigars for the year showed slightly lower volume versus last year. Fourth quarter sales reached 895 MSEK (843).

Operating income for the year reached 500 MSEK (347), an increase of 44 percent. For the fourth quarter, operating income reached 138 MSEK (104). A combination of price and volume increases, rationalized production as well as the full-year effect of acquisitions are behind the increased result. Operating margin has shown an improving trend during the year and was 15.4 percent for the fourth quarter.

### **Pipe Tobacco and Accessories**

Swedish Match is one of the largest producers of pipe tobacco in the world and the products are marketed all over the world. Major brands are Borkum Riff, Half and Half, and Boxer. The main markets for Swedish Match pipe tobacco are North America, and North and West Europe. The Company also has a significant presence in South Africa.

Sales for the year amounted to 933 MSEK (762), an increase of 22 percent, due to acquisition of pipe tobacco operations in South Africa. Sales for the fourth quarter amounted to 236 MSEK (200). Operating income rose to 236 MSEK (213) for the year, and was 51 MSEK (54) for the fourth quarter. Operating income was negatively impacted by a fall in the value of the South African Rand during the fourth quarter.

#### Lights

Swedish Match produces and markets matches and lighters globally. These products are sold in over 140 countries. A completed restructuring program continues to provide gradual positive effects.

#### **Matches**

Swedish Match is number one on the world market for matches. The brands are mostly local, and have leading positions in their home countries. Major brands include Swan, Solstickan, Three Stars, and Red Heads.

Sales for the year amounted to 1,690 MSEK (1,712). Operating income grew 103 percent to 183 MSEK (90), as a result of strong growth in Brazil as well as of successful restructuring efforts. For the fourth quarter, sales were 436 MSEK (478) and operating income improved to 49 MSEK (23). Operating margin increased during the year and reached 11.2 percent during the fourth quarter versus 4.8 percent same period last year.

#### Lighters

Swedish Match is the third largest producer of disposable lighters in the world and the main brand is Cricket.

Swedish Match sales volumes increased during the year. Sales for the year reached 809 MSEK (720), and operating income improved to 101 MSEK (74). For the fourth quarter, sales were 196 MSEK (201) and operating income was 27 MSEK (21).

#### **Other Operations**

Other operations include, among other things, the distribution of tobacco products on the Swedish market, sales of advertising products, certain real estate operations, as well as corporate overheads and costs for business development. For the year, net expenses for other operations were -149 MSEK (-123).

#### Items affecting comparability

Items affecting comparability pertain to a non-recurring cost of 80 MSEK relating to restructuring of the cigar operations.

#### Financing and net financial expense

At the end of the year, the Group had a net debt of 4,410 MSEK, as compared with a net debt of 2,739 MSEK on December 31, 2000. Significant uses of cash were the repurchase of shares and the acquisition of pipe tobacco business in South Africa.

Cash and bank balances, including short term investments, amounted to 1,606 MSEK at the end of the period, compared with 2,960 MSEK at the beginning of the year.

Net interest expense for the year amounted to -286 MSEK (-175). Other financial items, net, amounted to 13 MSEK (-1).

#### **Taxes**

Total tax for 2001 amounted to 589 MSEK (556) corresponding to 32 percent of income before taxes. The total tax for 2002 is estimated to stay at 32 percent.

#### Earnings per share

Earnings per share before items affecting comparability increased to 3.54 SEK (2.76), an increase of 28 percent. Earnings per share during the fourth quarter increased to 0.97 SEK (0.78). EBITA per share increased to 4.34 SEK (3.32), an increase of 31 percent. During the fourth quarter the corresponding profit per share amounted to 1.18 SEK (0.95).

The Board of Directors have agreed to propose at the annual shareholders' meeting to distribute a dividend of 1.45 SEK per share (1.35) or 508 MSEK (490) in total calculated on the number of outstanding shares at year-end.

### Capital expenditure, depreciation and amortization

The Group's direct investments in tangible fixed assets amounted to 633 MSEK (331). Among the major investments is the investment in a new snuff factory outside Gothenburg, Sweden. In addition, 962 MSEK (1,660) was invested in acquisitions. Total depreciation and amortization amounted to 670 MSEK (543), of which depreciation on tangible assets amounted to 329 MSEK (262) and amortization of intangibles amounted to 341 MSEK (281).

During the fourth quarter, total depreciation and amortization amounted to 183 MSEK (144), of which depreciation on tangible assets amounted to 94 MSEK (62) and amortization of intangibles amounted to 89 MSEK (82).

## **Acquisitions**

In January, a small sales company for advertising products in Belgium was acquired.

On February 1<sup>st</sup> the final agreement with British American Tobacco concerning acquisition of its pipe tobacco business in South Africa was concluded. The acquisition includes production facilities, stock, and brands.

A final agreement has also been concluded with the previous owner of Leonard Dingler in South Africa regarding the earnout on the purchase price.

By the end of August a European dry snuff operation was acquired.

In October, the Company purchased the tobacco business of Maga S.p.a., one of the leading independent distributors of niche tobacco products in Italy.

#### Tobacco tax

During the past 12 months, total tobacco tax and value-added tax on tobacco tax paid by Swedish Match in Sweden amounted to 10,044 MSEK (9,662).

#### **Average number of Group employees**

The average number of employees in the Group during the year was 14,343 compared with 13,672 for the full year 2000. The increase relates exclusively to acquisitions.

#### **Share structure**

As a part of the Company's effort towards optimizing the balance sheet structure, several measures have been taken. At the General Meeting of shareholders in 2000 it was resolved to reduce the share capital by cancelling 17,350,210 shares for transfer to unrestricted equity. The reduction was registered in March 2001. The General Meeting of shareholders on April 24, 2001 resolved to reduce the share capital by another 36 MSEK through cancellation of 15,000,000 shares for transfer to unrestricted equity. This reduction was registered in October. After these reductions the Company's share capital amounts to 891.8 MSEK, spread over 371,596,181 shares with a par value of 2.40 SEK. During the year 25,146,710 shares have been repurchased at an average price of 46.49 SEK. Through repurchase and after cancellation Swedish Match holds 21,596,000 shares in its treasury, corresponding to 5.8 percent of the total amount of shares. The number of shares outstanding, net after repurchase, as per December 31, 2001 amounts to 350,000,181, which is a reduction for the year of 7 percent.

#### **Options program**

During the first half of the year, as a part of a bonus program for Senior Management, 1,812,309 call options were issued. The call options can be exercised from March 13, 2004 until March 14, 2006. Every option entitles the holder to buy one share at a price of 44.50 SEK per share.

The total number of issued call options on the Company's treasury shares corresponds to 4,659,418 shares at the end of the year.

## **Accounting principles**

This interim report has been prepared in accordance with the recommendation RR 20 Interim Reports from the Swedish Financial Accounting Standards Council.

Swedish Match applies the Swedish Financial Accounting Standards Council's new recommendation RR 9 Income Taxes. The financial data for 2000 has been restated according to the new principles.

#### **Additional information**

The Annual General Meeting will be held in Stockholm on April 23, 2002. The 2001 Annual Report is expected to be released and distributed mid March, 2002. The interim report covering operations during the first three months of 2002 will be released on April 23.

Stockholm, February 12, 2002

**Board of Directors** 

# Key data

|   | F           | ull year    |
|---|-------------|-------------|
|   | 2001        | 2000        |
| Operating margin, %   | 16.1        | 16.4        |
| Operating capital, MSEK   | 11,227      | 9,821       |
| Return on operating capital, %  | 20.8        | 23.3        |
| Return on shareholders' equity, %   | 28.3        | 21.8        |
| Net debt, MSEK  | 4,410       | 2,739       |
| Net debt/equity ratio, %  | 90.5        | 52.6        |
| Equity/assets ratio, %  | 29.3        | 32.0        |
| Investments in tangible fixed assets, MSEK  | 633         | 331         |
| EBITDA, MSEK  | 2,863       | 2,429       |
| Average number of employees   | 14,343      | 13,672      |
| Share data*   |             |             |
| Earnings per share, basic, SEK  | 3.40        | 2.76        |
| Earnings per share, diluted, SEK  | 3.38        | 2.76        |
| Earnings per share, before items affecting comparability, basic, SEK                    | 3.54        | 2.76        |
| Earnings per share, before items affecting comparability and amortization of intangible |             |             |
| assets, SEK**   | 4.34        | 3.32        |
| Shareholders' equity per share, SEK   | 11.73       | 12.22       |
| Number of shares outstanding at end of period   | 350,000,181 | 375,146,891 |
| Average number of shares outstanding during period, basic                               | 361,506,184 | 410,177,322 |

Earnings per share for the periods before June 30, 2000 have been adjusted for the bonus element of the redemption of shares.

## **Consolidated Income Statement in summary**

|                                      | October – | December | Change | Full    | year    | Change |  |
|--------------------------------------|-----------|----------|--------|---------|---------|--------|--|
| MSEK                                 | 2001      | 2000     | %      | 2001    | 2000    | %      |  |
| Sales, including tobacco tax         | 5,732     | 5,336    | 7      | 22,428  | 19,831  | 13     |  |
| Less tobacco tax                     | (2,202)   | (2,140)  | 3      | (8,793) | (8,298) | 6      |  |
| Sales                                | 3,530     | 3,196    | 10     | 13,635  | 11,533  | 18     |  |
| Cost of goods sold                   | (1,991)   | (1,832)  | 9      | (7,627) | (6,647) | 15     |  |
| Gross profit                         | 1,539     | 1,364    | 13     | 6,008   | 4,886   | 23     |  |
| Sales and administrative expenses    | (871)     | (779)    | 12     | (3,502) | (2,736) | 28     |  |
| Amortization, intangible assets      | `(89)     | `(82)    | 9      | (341)   | (281)   | 21     |  |
| Shares in earnings of associated co. | 6         | (3)      |        | 28      | 17      |        |  |
|                                      | 585       | 500      | 17     | 2,193   | 1,886   | 16     |  |
| Items affecting comparability        |           | -        |        | (80)    | -       |        |  |
| Operating income                     | 585       | 500      | 17     | 2,113   | 1,886   | 12     |  |
| Net interest expense                 | (68)      | (67)     |        | (286)   | (175)   |        |  |
| Other financial items, net           | (8)       | O        |        | ` 13    | (1)     |        |  |
| Net financial items                  | (76)      | (67)     | 13     | (273)   | (176)   | 55     |  |
| Income after financial items         | 509       | 433      | 18     | 1,840   | 1,710   | 8      |  |
| Taxes                                | (163)     | (128)    |        | (589)   | (556)   |        |  |
| Minority interests                   | (4)       | (5)      |        | (23)    | (10)    |        |  |
| Net income for the period            | 342       | 300      | 14     | 1,228   | 1,144   | 7      |  |
| Earnings per share, basic***         | 0.97      | 0.78     |        | 3.40    | 2.76    |        |  |
| Earnings per share, diluted***       | 0.96      | 0.78     |        | 3.38    | 2.76    |        |  |

Earnings per share for the periods before June 30, 2000 have been adjusted for the bonus element of the redemption of shares.

<sup>\*\*</sup> Reported net income adjusted for items affecting comparability and amortization (net of taxes) divided by the average number of shares outstanding, basic

Consolidated Balance Sheet in summary

| MSEK   |              |              |
|--|--------------|--------------|
|  | Dec 31, 2001 | Dec 31, 2000 |
| Intangible fixed assets                                | 4,769        | 4,288        |
| Tangible fixed assets                                  | 2.970        | 2,576        |
| Financial fixed assets                                 | 2,970<br>691 | 2,376<br>727 |
|  |              |              |
| Current operating assets                               | 6,587        | 5,730        |
| Liquid Funds   | 1,606        | 2,960        |
| Total assets   | 16,623       | 16,281       |
|  |              |              |
| Shareholders' equity                                   | 4,105        | 4,584        |
| Minority interests                                     | 767          | 620          |
| Provisions   | 2,311        | 1,918        |
| Long-term loans  | 5,272        | 4,638        |
| Other long-term liabilities                            | 78           | 207          |
| Short-term loans                                       | 744          | 1,061        |
| Other current liabilities                              | 3,346        | 3,253        |
| Total shareholders' equity, provisions and liabilities | 16,623       | 16,281       |

Change in Shareholders' equity

| MSEK   | Full    | year    |
|--|---------|---------|
|  | 2001    | 2000    |
| Shareholders' equity, opening balance as per December 31     | 4,635   | 5,940   |
| Effect due to change in accounting principle                 | (51)    | (42)    |
| Adjusted shareholders' equity, opening balance               | 4,584   | 5,898   |
| Transfer to statutory reserve and cancellation of shares for |         |         |
| transfer to unrestricted reserve                             | (53)    | -       |
| Transfer to statutory reserve and increase of unrestricted   |         |         |
| reserves from cancellation of shares                         | 53      | _       |
| Repurchase of own shares                                     | (1,169) | (905)   |
| Dividend paid  | (490)   | (539)   |
| New share issue  | -       | 66      |
| Redemption of shares   | -       | (1,062) |
| Translation difference for the period                        | (48)    | (18)    |
| Net income for the period                                    | 1,228   | 1,144   |
| Total shareholders' equity at end of period                  | 4,105   | 4,584   |

**Consolidated Cash Flow Statement in summary** 

| MSEK  | Dec 31, 2001 | Dec 31, 2000 |
|---|--------------|--------------|
| Cash flow from operations before changes in Working |              |              |
| Capital   | 1,954        | 1,714        |
| Cash flow from changes of Working Capital           | (345)        | (769)        |
| Cash flow from operations                           | 1,609        | 945          |
| Investments   |              |              |
| Investments in property, plant and equipment        | (633)        | (331)        |
| Sales of property, plant and equipment              | 72           | 83           |
| Investments in intangibles                          | (12)         | (11)         |
| Investments in consolidated companies               | (962)        | (1,660)      |
| Changes in financial receivables etc.               | 15           | (48)         |
| Cash flow from investments                          | (1,520)      | (1,967)      |
| Financing   |              |              |
| Changes in loans                                    | 284          | (713)        |
| Dividends   | (490)        | (539)        |
| New share issue                                     |              | 66           |
| Capital redemption                                  | -            | (1,062)      |
| Repurchases of shares                               | (1,169)      | (905)        |
| Other   | (78)         | (120)        |
| Cash flow from financing                            | (1,453)      | (3,273)      |
| Cash flow for the period                            | (1,364)      | (4,295)      |
| Liquid funds at the beginning of the period         | 2,960        | 7,296        |
| Translation difference attributable to liquid funds | 10           | (41)         |
| Liquid funds at the end of the period, including    |              |              |
| short-term financial investments                    | 1,606        | 2,960        |

**Quarterly data** 

| quartoriy data                       |         |         |         |         |         |                  |         |            |         |
|--------------------------------------|---------|---------|---------|---------|---------|------------------|---------|------------|---------|
| MSEK                                 | Q4/99   | Q1/00   | Q2/00   | Q3/00   | Q4/00   | Q1/01            | Q2/01   | Q3/01      | Q4/01   |
|                                      |         |         |         |         |         |                  |         |            |         |
| Sales, including tobacco tax         | 4,403   | 4,188   | 5,045   | 5,262   | 5,336   | 4,946            | 5,769   | 5,981      | 5,732   |
| Less tobacco tax                     | (1,841) | (1,794) | (2,174) | (2,190) | (2,140) | (1,877)          | (2,274) | (2,440)    | (2,202) |
| Sales                                | 2,562   | 2,394   | 2,871   | 3,072   | 3,196   | 3,069            | 3,495   | 3,541      | 3,530   |
| Cost of goods sold                   | (1,443) | (1,385) | (1,654) | (1,776) | (1,832) | (1,738)          | (1,941) | (1,957)    | (1,991) |
| Gross profit                         | 1,119   | 1,009   | 1,217   | 1,296   | 1,364   | 1,331            | 1,554   | 1,584      | 1,539   |
| Sales and administrative expenses    | (690)   | (547)   | (688)   | (722)   | (779)   | (772)            | (927)   | (932)      | (871)   |
| Amortization, intangible assets      | (58)    | (55)    | (66)    | (78)    | (82)    | (80)             | (78)    | (94)       | (89)    |
| Shares in earnings of associated co. | 27      | 8       | 8       | 4       | (3)     | 12               | 6       | 4          | 6       |
| 3                                    | 398     | 415     | 471     | 500     | 500     | 491              | 555     | 562        | 585     |
| Items affecting comparability        | (395)   | -       | -       | -       | -       | -                | -       | (80)       | -       |
| Operating income                     | 3       | 415     | 471     | 500     | 500     | 491              | 555     | 482        | 585     |
| Net interest expense                 | (38)    | (10)    | (41)    | (57)    | (67)    | (67)             | (70)    | (81)       | (68)    |
| Other financial items, net           | (15)    | `(5)    | `(3)    | ` 7     | ` o´    | `21 <sup>′</sup> | ` o´    | ` o´       | `(8)    |
| Net financial items                  | (53)    | (15)    | (44)    | (50)    | (67)    | (46)             | (70)    | (81)       | (76)    |
| Income after financial items         | (50)    | 400     | 427     | 450     | 433     | 445              | 485     | 401        | 509     |
| Income taxes                         | (149)   | (139)   | (138)   | (151)   | (128)   | (143)            | (155)   | (128)      | (163)   |
| Minority interests                   | 13      | (100)   | (3)     | (3)     | (5)     | (5)              | (6)     | (8)        | (4)     |
| •                                    |         | 262     | 286     | 296     | 300     | 297              | 324     | <b>265</b> | 342     |
| Net income for the period            | (186)   | 202     | 200     | 290     | 300     | 291              | 324     | 203        | 342     |

Sales by product area

| MSEK                       |       |       |       |       |       |       |       |       |       |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                            | Q4/99 | Q1/00 | Q2/00 | Q3/00 | Q4/00 | Q1/01 | Q2/01 | Q3/01 | Q4/01 |
|                            |       |       |       |       |       |       |       |       |       |
| Snuff                      | 480   | 459   | 531   | 529   | 552   | 528   | 642   | 629   | 658   |
| Chewing Tobacco            | 259   | 282   | 318   | 311   | 316   | 314   | 365   | 349   | 349   |
| Cigars                     | 437   | 405   | 646   | 796   | 843   | 750   | 892   | 944   | 895   |
| Pipe Tobacco & Accessories | 212   | 173   | 184   | 205   | 200   | 205   | 245   | 247   | 236   |
| Matches                    | 418   | 391   | 414   | 429   | 478   | 425   | 408   | 421   | 436   |
| Lighters                   | 154   | 175   | 169   | 175   | 201   | 220   | 203   | 190   | 196   |
| Other operations           | 602   | 509   | 609   | 627   | 606   | 627   | 740   | 761   | 760   |
| Total                      | 2,562 | 2,394 | 2,871 | 3,072 | 3,196 | 3,069 | 3,495 | 3,541 | 3,530 |

Operating income by product area

| MSEK                          |       |       |       |       |       |       |       |       |       |
|-------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                               | Q4/99 | Q1/00 | Q2/00 | Q3/00 | Q4/00 | Q1/01 | Q2/01 | Q3/01 | Q4/01 |
| Snuff                         | 221   | 209   | 241   | 254   | 250   | 214   | 235   | 242   | 259   |
| Chewing Tobacco               | 73    | 89    | 83    | 72    | 87    | 89    | 99    | 90    | 94    |
| Cigars                        | 55    | 52    | 87    | 104   | 104   | 101   | 124   | 137   | 138   |
| Pipe Tobacco & Accessories    | 59    | 49    | 52    | 58    | 54    | 59    | 64    | 62    | 51    |
| Matches                       | 14    | 25    | 18    | 24    | 23    | 44    | 44    | 46    | 49    |
| Lighters                      | 12    | 16    | 19    | 18    | 21    | 25    | 26    | 23    | 27    |
| Other operations              | (36)  | (25)  | (29)  | (30)  | (39)  | (41)  | (37)  | (38)  | (33)  |
| Subtotal                      | 398   | 415   | 471   | 500   | 500   | 491   | 555   | 562   | 585   |
| Items affecting comparability | (395) | -     | -     | -     | -     | -     | -     | (80)  | -     |
| Total                         | 3     | 415   | 471   | 500   | 500   | 491   | 555   | 482   | 585   |

Operating margin by product area PERCENT

| FERGENT                    |       |       |       |       |       |       |       |       |       |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                            | Q4/99 | Q1/00 | Q2/00 | Q3/00 | Q4/00 | Q1/01 | Q2/01 | Q3/01 | Q4/01 |
| Snuff                      | 46.0  | 45.5  | 45.4  | 48.0  | 45.3  | 40.5  | 36.6  | 38.5  | 39.4  |
| Chewing Tobacco            | 28.2  | 31.6  | 26.1  | 23.2  | 27.5  | 28.3  | 27.1  | 25.8  | 26.9  |
| Cigars                     | 12.6  | 12.8  | 13.5  | 13.1  | 12.3  | 13.5  | 13.9  | 14.5  | 15.4  |
| Pipe Tobacco & Accessories | 27.8  | 28.3  | 28.3  | 28.3  | 27.0  | 28.8  | 26.1  | 25.1  | 21.6  |
| Matches                    | 3.3   | 6.4   | 4.3   | 5.6   | 4.8   | 10.4  | 10.8  | 10.9  | 11.2  |
| Lighters                   | 7.8   | 9.1   | 11.2  | 10.3  | 10.4  | 11.4  | 12.8  | 12.1  | 13.8  |
| Group                      | 15.5  | 17.3  | 16.4  | 16.3  | 15.6  | 16.0  | 15.9  | 15.9  | 16.6  |

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